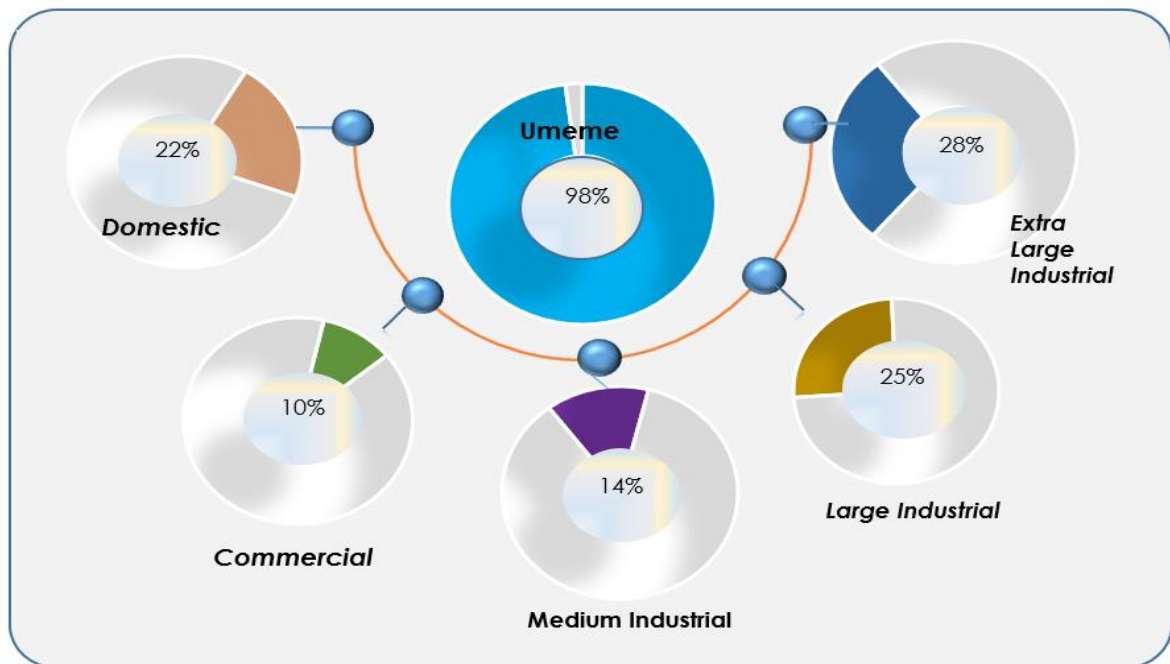




ELECTRICITY SUPPLY INDUSTRY PERFORMANCE REPORT FOR THE YEAR 2020



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ACRONYMS

| | |
|---------|---|
| BEL | Bujagali Energy Limited |
| Bn | Billion |
| BoU | Bank of Uganda |
| CPI | Consumer Price Index |
| ECP | Electricity Connections Policy |
| EPRC | Economic Policy Research Center |
| ERA | Electricity Regulatory Authority |
| ESI | Electricity Supply Industry |
| GoU | Government of Uganda |
| GWh | Gigawatt Hours |
| KCCL | Kasese Cobalt Company Limited |
| KIL | Kilembe Investments Limited |
| KRECS | Kyegegwa Rural Electricity Cooperative Society Ltd |
| kWh | Kilowatt Hours |
| kV | Kilovolt |
| Ltd | Limited |
| Mn | Million |
| MoFPED | Ministry of Finance, Planning and Economic Development |
| OPEC | Organization of the Petroleum Exporting Countries |
| PACMECS | Pader-Abim Community Multi-purpose Electric Cooperative Society |
| PPI | Producer Price Inflation |
| PV | Photovoltaic |
| RETF | Rural Electrification Trust Fund |
| SAIL | Sugar and Allied Uganda Limited |
| Shs | Uganda Shilling |
| UBOS | Uganda Bureau of Statistics |
| UEDCL | Uganda Electricity Distribution Company Limited |
| UEGCL | Uganda Electricity Generation Company Limited |
| UETCL | Uganda Electricity Transmission Company Limited |
| USD | United States Dollar |
| WENRECo | West Nile Rural Electrification Company |

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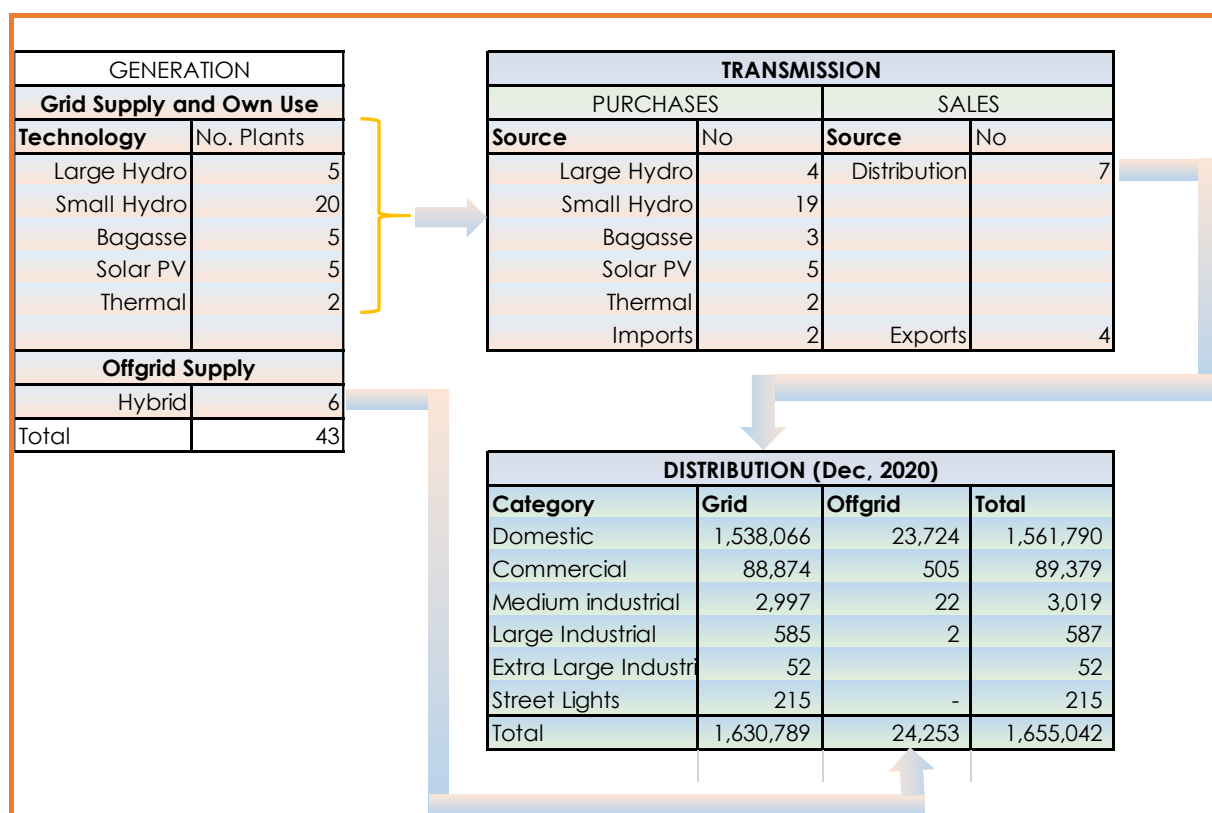
2020 ESI PERFORMANCE AT A GLANCE

1. A total of **16.5 MW** was added to the Total Installed Capacity bringing the Total Capacity to **1,269.1 MW**.
2. The Annual Maximum Peak Demand in 2020 (Domestic + Exports) was **723.8 MW**.
3. The Annual Maximum Domestic Peak Demand was **661.1 MW**.
4. The Sector Performance grew though at a Decreasing Rate compared to 2019, majorly due to the effects of the COVID-19 Pandemic.
 - UETCL's Energy Purchases and Sales recorded a Growth Rate of less than 0.5%.
 - The Annual Peak Demand grew by 2% compared to the 12% growth recorded in 2019 (compared to 2018).
 - The Transmission Losses were 3.8% compared to 3.6% reported in 2019; and were above the set target of 3.35% for the year.
 - A total of 202 Kms were added to the Transmission Route Length, thereby increasing from 2,898.2 Kms (220 kV=1,008 Kms; 132 kV=1,855 Kms, 66 kV=35.2 Kms) as at the end of 2019 to 3,100.5 Kms (220 kV=1,008 Kms; 132 kV=2,057.3 Kms, 66 kV=35.2 Kms) as at the end of 2020.
 - The Energy Sales of Umeme Limited, the leading Distribution Utility in Uganda increased by only 1% compared to the 6% recorded in 2019. By Customer Category, Commercial, Medium Industrial and Large Industrial Customers recorded a fall in consumption compared to 2019.
 - Umeme Limited recorded an increase in Energy Losses (17.5%) compared to 2019 (16.4%).
 - As at the end of 2020, there were 1,630,789 Customers on the National Grid, signifying a 3% growth from the 1,579,322 customers as at the end of 2019. Umeme Limited made only 59,623 new connections in 2020, a figure translating into only a third of the connections done by the company during the previous year

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2019. The Figure below provides a summary of the major Industry Players in the Generation, Transmission and Distribution of Electricity in 2020.

Figure 1: Summary of the Key Players in the Generation, Transmission and Distribution Segments (2020)



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1.0 BACKGROUND

1.1 Introduction

The 2020 Electricity Supply Industry (ESI) Annual Performance Report describes the Performance of the Industry across the Electricity Supply Chain, including Electricity Generation, Transmission, Supply, Import, Export, and Distribution during the Year 2020. The Report is based on the sub-Sector Performance Indicators and Set Targets.

2.0 ELECTRICITY GENERATION

2.1 Installed Generation Capacity

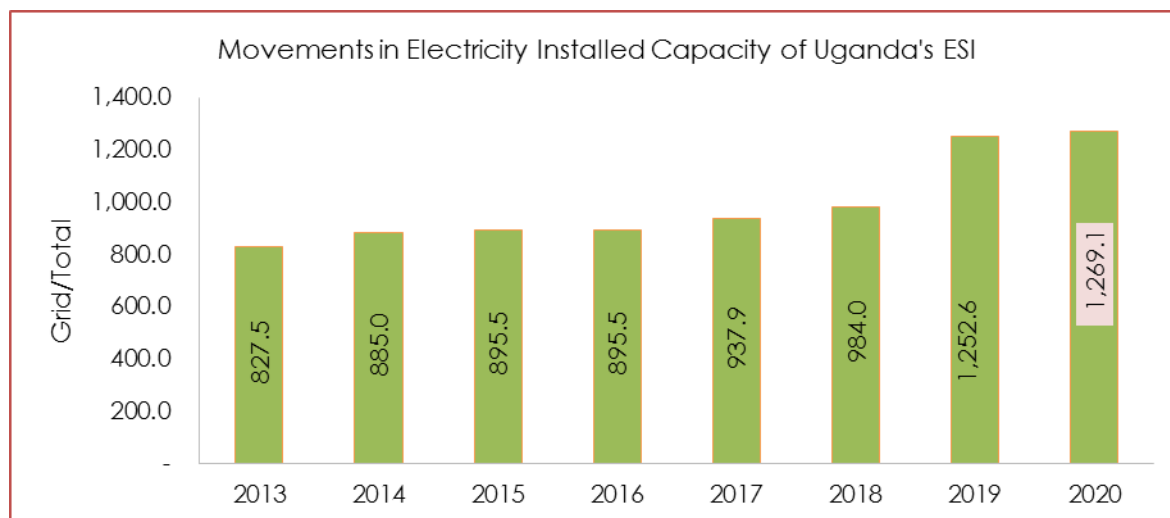
A total of **16.5 MW** was added to the National Grid during the Year 2020; following the commissioning of Tororo Photovoltaic Power Plant (**10 MW**) and Timex Bukinda HPP (**6.5 MW**) in August and June 2020, respectively. In addition, the License Exempted Bukasa Off-Grid in Bukasa Island, Kalangala District with a Solar-Hybrid Installed Capacity of **0.1 MW** achieved Commercial Date of Operation during the Second Quarter of 2020.

By December 2020, Uganda had a Total Installed Capacity of **1,269.1 MW** of which **1,255.2 MW** supplied the Main Grid and **13.9 MW** Off the Main Grid¹. The list of Operational Electricity Generation Plants in Uganda is presented in Appendix 1.

¹ The increase in Off-Grid Installed Capacity in 2020 is majorly due to reallocation of 8 MW of Electromaxx to the West Nile to supplement dispatch from Nyagak 1.

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Figure 2: Generation Installed Capacity (MW)

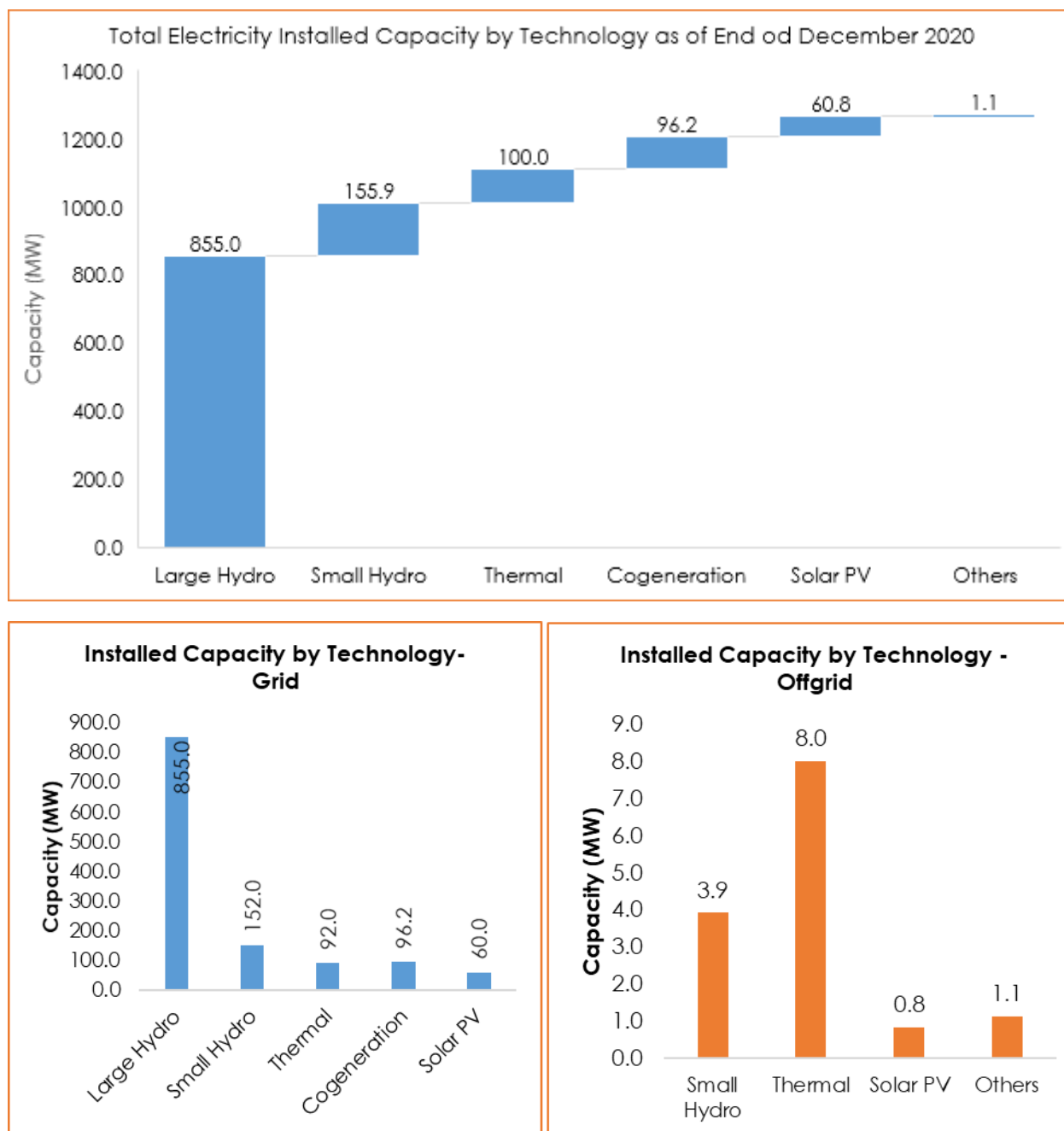


2.1.1 Current Installed Capacity by Technology

Uganda majorly generates its Electricity from Renewable Energy sources. Figure 3 shows that **1,010.9 MW** (80%) of the total Installed Capacity is Hydro (**155.9 MW** is from Small Hydropower Plants (<20 MW) and **855.0 MW** is from Large Hydropower Plants). The other Technologies contributing to Uganda's Installed Capacity include Thermal (**100 MW**), Solar Photovoltaic (**60.8 MW**), Bagasse/Cogeneration (**96.2 MW**), and other Technologies (**1.1 MW**).

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Figure 3: Generation Installed Capacity by Technology (December 2020)



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3.0 ELECTRICITY TRANSMISSION SEGMENT

3.1 Introduction

Uganda operates a Single Bulk Supplier Model in Electricity Transmission. The Uganda Electricity Transmission Company Limited (UETCL) has a Licence for Bulk Power Supply, Import, and Export of Electricity as well as a System Operator. UETCL's Energy Purchases are driven by demand. This Section presents the Peak Demand and UETCL Energy Purchases and Sales during the Reporting Period.

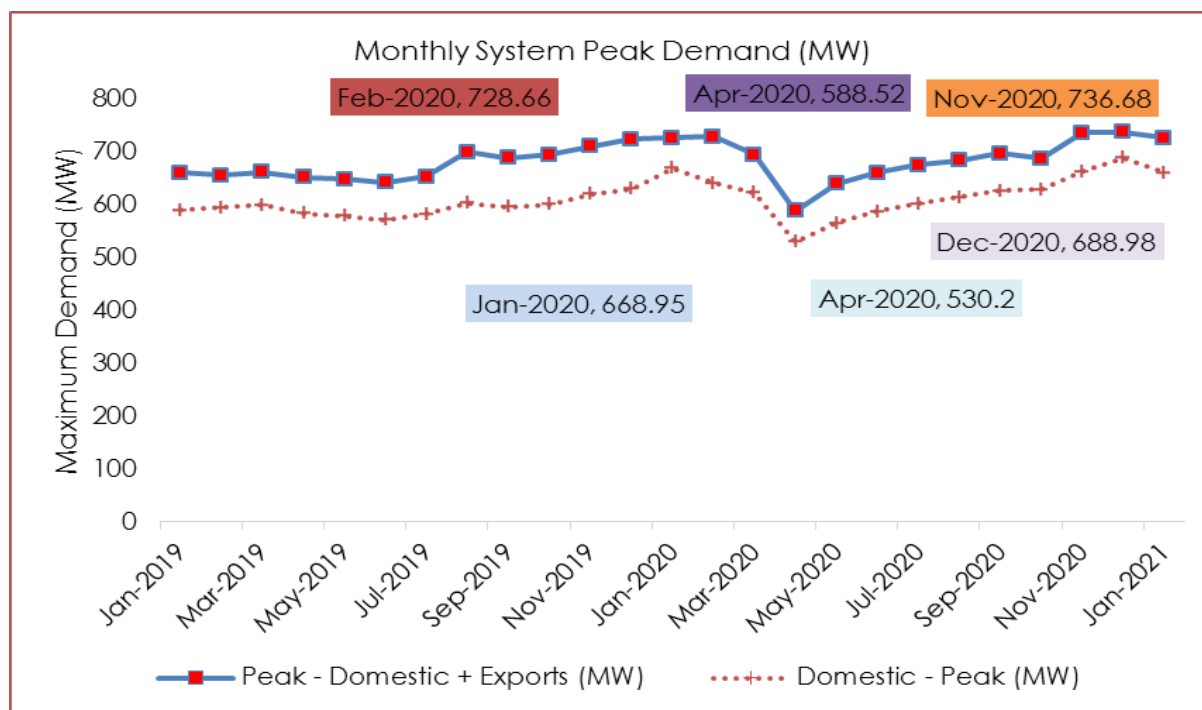
3.2 The Electricity Demand and Supply Nexus

The Annual Peak Demand in 2020 occurred in December, standing at **736.7 MW** compared to **723.8 MW** observed in December 2019, giving an Annual Growth of about 2% (see **Figure 4**). The Peak Demand increased but at a decreasing rate compared to the 12% growth recorded in 2019 (compared to 2018).

Monthly movements show a recession between March and April 2020 followed by recovery in the subsequent month periods following the easing of the lockdown due to COVID-19.

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Figure 4: Monthly System Peak Demand from January 2019 to December 2020



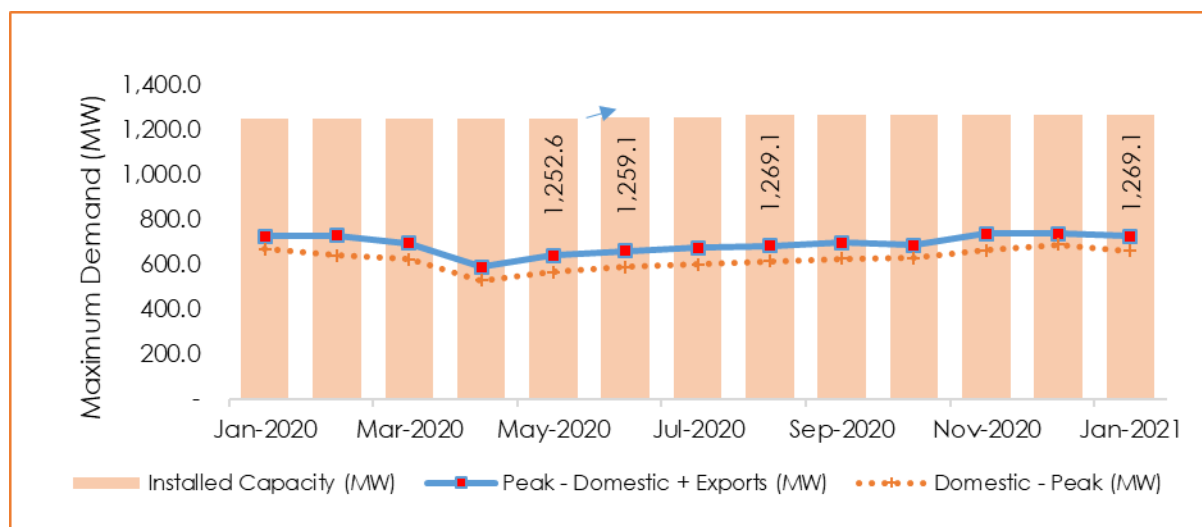
Uganda's Installed Capacity in comparison with the Peak Demand shows a surplus (see **Figure 4**). It is expected that the recovery of the overall global and local economy will directly influence the recovery of the Electricity Supply Industry and Electricity Demand, comparative to the available supply. Major interventions to grow demand include the establishment of Industrial Parks as well as enhancing Industrial Consumption, and Household connection through the Electricity Connections Policy (ECP).

During the Year 2020, UETCL commissioned substations in Mbale, Mukono, and Iganga Industrial Parks. UETCL in partnership with the Development Partners and the Ministry of Energy and Mineral Development is in the advanced stages of developing the Luzira and Namanve Industrial Parks. It is estimated that each of the Parks will have a demand of up to **200 MW** when fully developed.

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In December 2019, the President commissioned the Kapeeka Liao Shen Industrial Park after the completion of the substation.

Figure 5: Installed Capacity Comparative to Monthly System Peak Demand (MW) in 2020

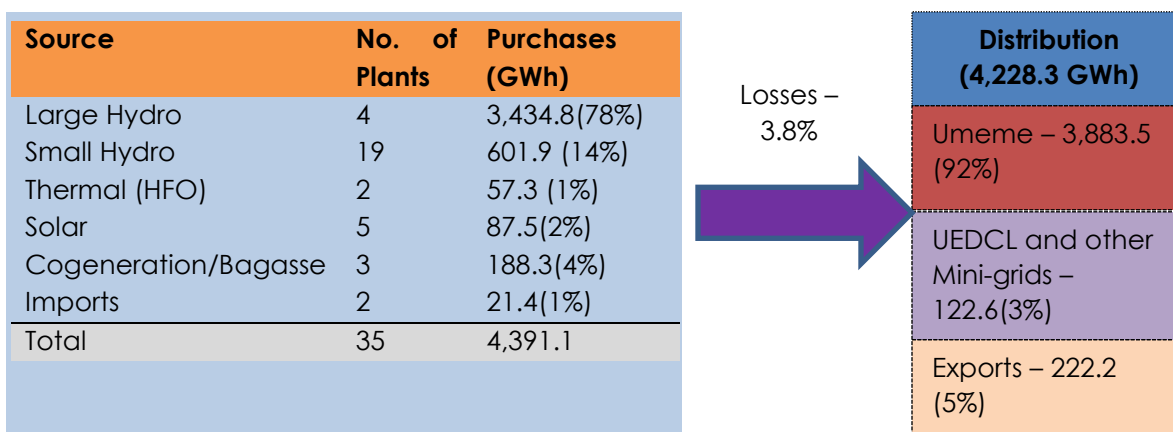


3.3 UETCL Energy Purchases and Sales

UETCL Energy Purchases and Sales in 2020 are presented in **Figure 6**. UETCL purchased power from the local Electricity Generation Plants and Neighboring Countries. Overall, UETCL purchased 4,391.1 GWh in 2020 with Energy Purchases from 35 different sources including Large and Small Hydropower Plants, Thermal Power Plants, Solar PV, Cogeneration, and import from the Neighboring Countries (Kenya and Rwanda).

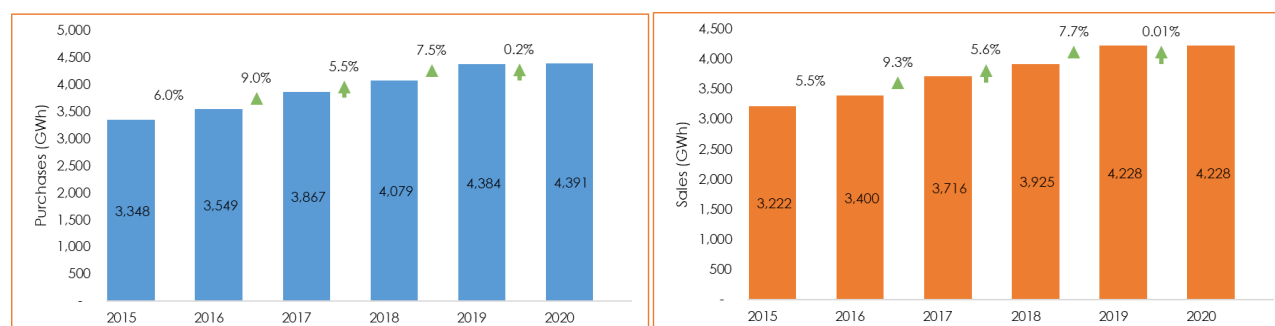
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Figure 6: Sources of UETCL Energy Purchases and Sales in 2020

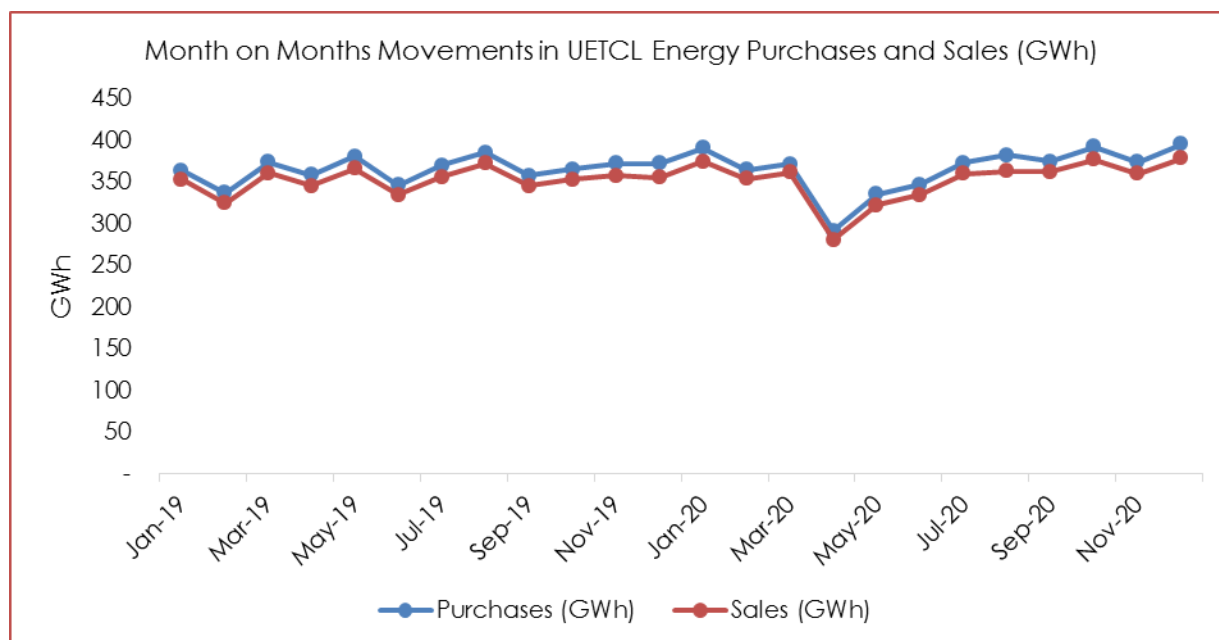


UETCL's Annual Growth Rate for Energy Purchases and Sales of 2020 increased but at a decreasing rate compared to the previous years – see **Figure 7**, recording a growth rate of less than 0.5% for Purchases and Sales. This drop in the growth rate in the operations of UETCL in 2020 is majorly attributable to the impacts of COVID-19.

Figure 7: UETCL Energy Purchases and Sales over the Years



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3.3.1 Energy Purchases by Source

The Energy Purchases by UETCL by Technology (Generation Mix) over the years 2015 to 2020 is presented in Table 1. Hydro (Small and Large Hydro) Power Plants supplied 92% of the Energy Purchased by UETCL in 2020 with the other Technologies and imports combined contributing the remaining 8% (see **Figure 8**).

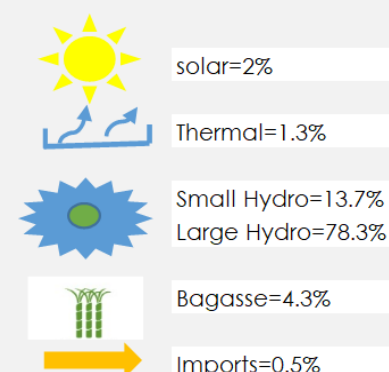
Over the years, there is an observed increase in Energy Purchases from Renewable Energy sources especially Small Hydros and Solar but with a decrease in purchases from Thermal, attributable to the desire to harness lower-cost Energy sources as well as a drive towards the use of Renewable Sources.

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Table 1: UETCL Energy Purchases by Technology (GWh)

| | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|--------------------|---------|---------|---------|---------|---------|---------|
| Large Hydro | 2,745.4 | 2,967.1 | 3,183.4 | 3,157.5 | 3,505.9 | 3,434.8 |
| Small Hydro | 306.9 | 293.7 | 264 | 444.4 | 479.9 | 601.9 |
| Bagasse | 174 | 177.6 | 149.8 | 206.5 | 196.8 | 188.3 |
| Thermal | 73.3 | 66.3 | 231.1 | 198.9 | 102.8 | 57.3 |
| Solar | | 3.7 | 25.4 | 32.3 | 78.1 | 87.5 |
| Imports | 48.5 | 40.7 | 13.4 | 39 | 20.5 | 21.4 |
| Total | 3,348.1 | 3,549.0 | 3,867.1 | 4,078.5 | 4,383.9 | 4,391.1 |

Figure 8: UETCL 2020 Purchases by Technology (%)



3.3.2 UETCL Energy Sales by Destination

UETCL sold 4,228.3 GWh in 2020, increasing by 0.04% compared to the sales of 2019. The majority (92%) of UETCL's Energy Sales were to Umeme Limited, the leading domestic Electricity Distributor; 3% to other domestic Small Distribution Utilities and 5% exported to Neighboring Countries (see **Figure 6**).

The highest Annual Growth Rate in Energy Sales by UETCL was to BECS. However, UETCL attributed the growth in sales to BECS, not to Energy consumption but to Wheeling Losses following the commissioning of the Ndugutu and Sindila Power Plants with a Total Installed Capacity of 11.15 MW.

Table 2: UETCL Energy Sales by Source (GWh) over the Years

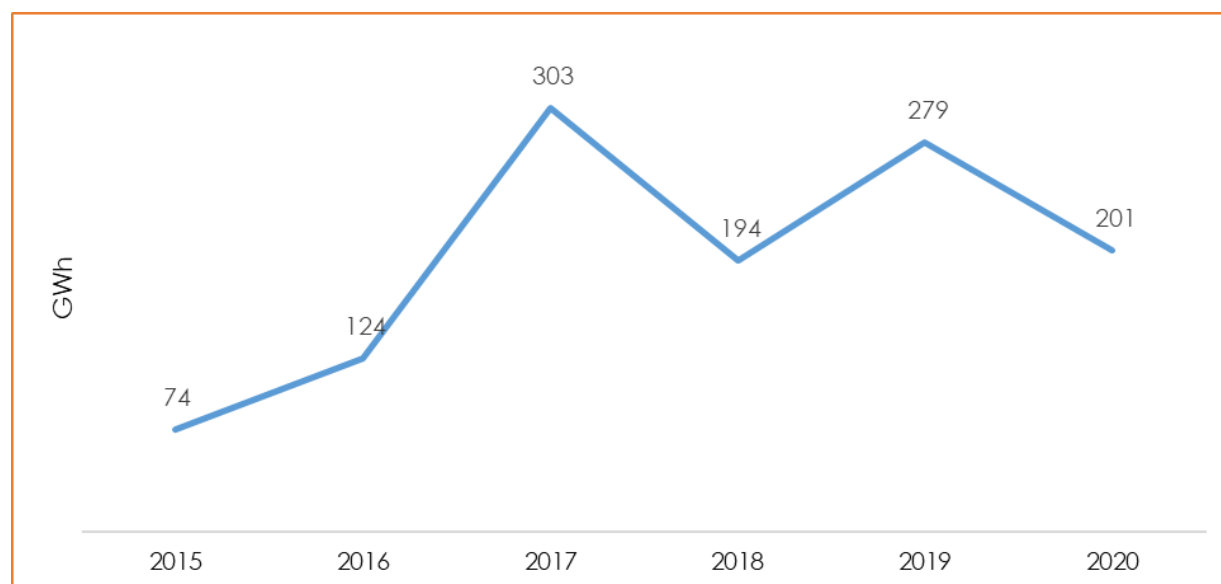
| | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|-----------------|---------|---------|---------|---------|---------|---------|
| Domestic | | | | | | |
| UMEME LIMITED | 3,053.2 | 3,180.8 | 3,333.9 | 3,608.1 | 3,824.5 | 3,883.5 |
| UEDCL | 8.5 | 11.2 | 46.0 | 68.1 | 81.7 | 94.0 |
| KIL | 4.6 | 4.9 | 5.5 | 6.4 | 6.8 | 7.9 |
| BEC | 2.2 | 2.9 | 2.9 | 3.1 | 5.1 | 9.2 |

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| | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| PACMECS | 2.2 | 2.3 | 2.2 | 2.3 | 2.4 | 2.3 |
| KRECS | 2.1 | 2.6 | 3.8 | 4.2 | 4.4 | 5.5 |
| WENRECO | - | - | - | - | 3.8 | 3.6 |
| Ferdsult | 26.8 | 30.4 | 4.9 | - | - | |
| Exports | | | | | | |
| KENYA | 55.7 | 83.2 | 225.9 | 129.2 | 208.1 | 132.0 |
| TANESCO | 61.4 | 77.2 | 79.2 | 93.4 | 81.1 | 81.4 |
| Rwanda | 2.7 | 2.4 | 9.3 | 8.3 | 7.5 | 6.7 |
| DRC | 2.3 | 2.2 | 2.5 | 2.2 | 2.5 | 2.2 |
| Total | 3,221.7 | 3,400.1 | 3,715.9 | 3,925.4 | 4,227.9 | 4,228.3 |

Uganda has over the years reported positive net exports (difference between exports and imports), but with a decline in 2020 compared to 2019. The drop in net exports was majorly due to a fall in exports to Kenya (2020 sales reduced by 37%), attributable to improved base-load sources especially hydrology levels in Kenya's Western Region in addition to the slowdown in economic activity due to COVID-19 in the same period.

Figure 9: Uganda Net Exports (GWh)



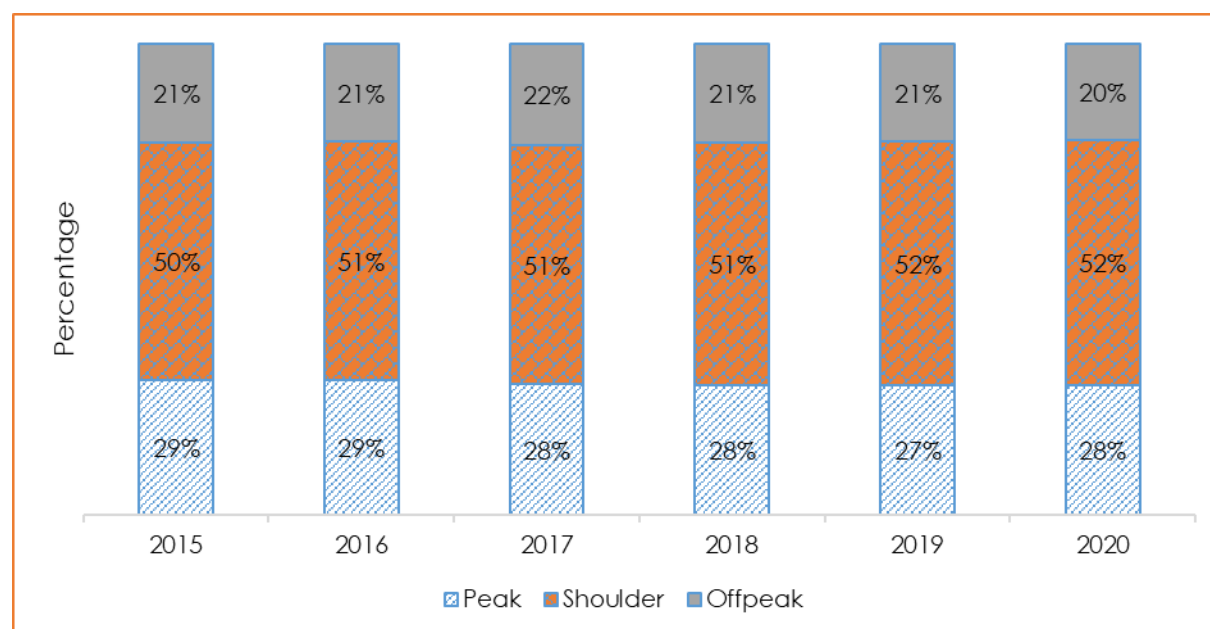
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3.3.3 UETCL Energy Sales by Time-Of-Use (ToU)

UETCL charges Distributors on a Time-of-Use (ToU) Energy Charge. The Time-of-Use Periods are set by ERA and may be amended from time to time, should the Load Profile change. At present, there are three time periods: Peak (the Five hours between 18:00 and 23:00), Shoulder (the Thirteen hours between 05:00 and 18:00), and Off-Peak (the Six hours between 23:00 and 05:00).

Figure 10 shows that over the years, about half of the UETCL Energy Sales are made during the Shoulder time band with the sales during Peak and Off-Peak averaging between 28% and 21% respectively. The curfew restrictions imposed through 2020 concerning combating the spread of COVID-19 did not have a significant impact on the ToU distribution of UETCL's Energy Sales.

Figure 10: UETCL Energy Sales by Time-of-Use over the Years



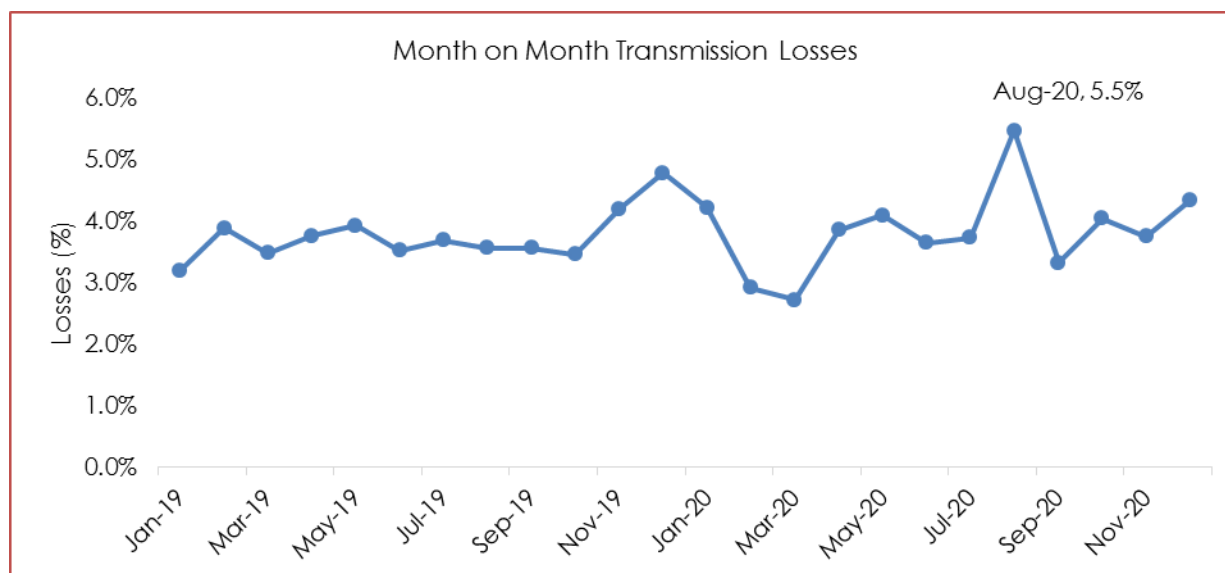
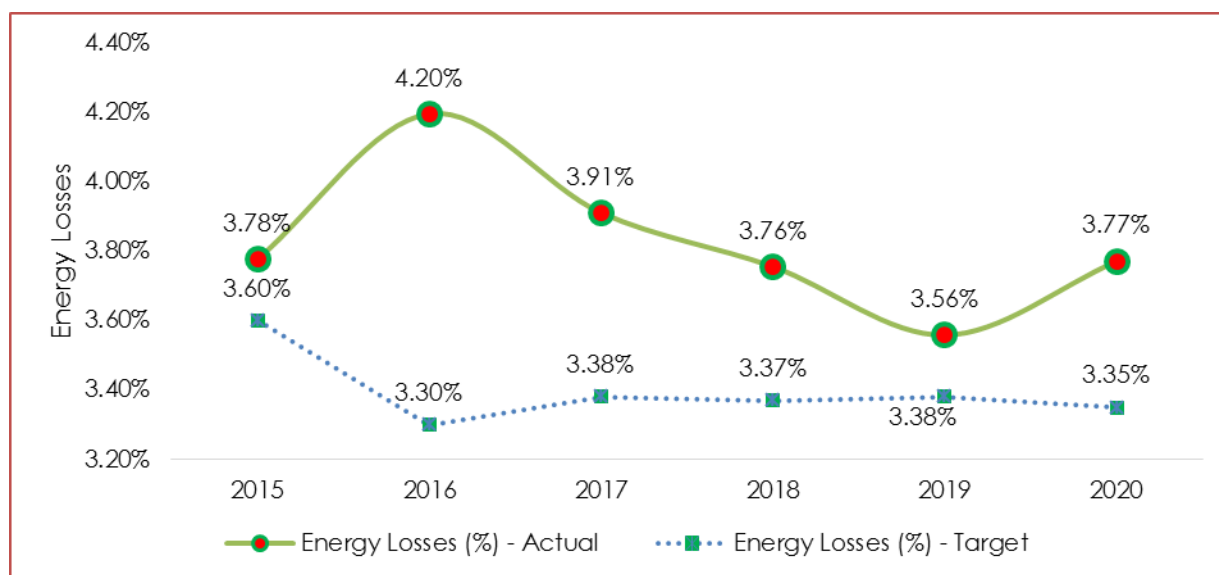
3.4 Transmission Energy Losses

Energy Losses are computed as the difference between the Energy Purchased and the Energy Sold. UETCL recorded an increase in Energy

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Losses compared to the status in 2019. In 2020, the Transmission Losses were 3.8% compared to 3.6% reported in 2019; and were above the ERA set Performance Target of 3.35% for the year. The month on month movements in Transmission Losses shows that the highest losses were recorded in August 2020.

Figure 11: Transmission Losses (%)

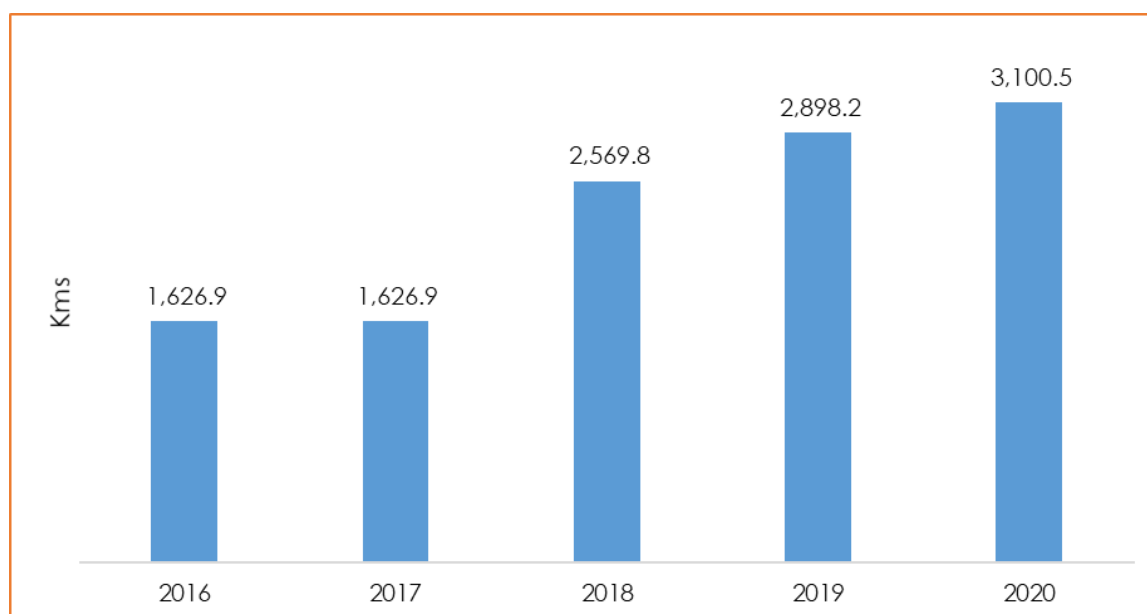


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3.5 Transmission Network Assets (Transmission Length, Substations)

A total of **202 Kms** were added to the Transmission Route Length in 2020, thereby increasing from 2,898.2 Kms (220 kV=1,008 Kms; 132 kV=1,855 Kms, 66 kV=35.2 Kms) as at the end of 2019 to 3,100.5 Kms (220 kV=1,008 Kms; 132 kV=2,057.3 Kms, 66 kV=35.2 Kms) as at the end of 2020.

Figure 12: Transmission Line Length (Kms)



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4.0 ELECTRICITY DISTRIBUTION ON THE NATIONAL GRID

4.0 Introduction

This Section presents the Performance of the Electricity Distribution Segment across the National Grid. The Licensees on the National Grid purchase Electricity from the Uganda Electricity Transmission Company Limited (UETCL), the Sole Operator of the National Transmission Grid.

During the reporting period, Five (5) Utilities distributed Electricity on the National Grid, including Umeme Limited, Uganda Electricity Distribution Company Limited (UEDCL), Pader-Abim Community Multipurpose Electricity Cooperative Society Limited (PACMECS), Kilembe Investments Limited (KIL), Kyegegwa Rural Electricity Cooperative Society (KRECS). Umeme Limited is the largest operator on the National Grid followed by UEDCL.

UEDCL operations are spread in Eight Service Territories that include; Central North Service Territory (CNST), Eastern Service Territory (EST), Mid-West Service Territory (MWST), North East Service Territory (NEST), North-North West Service Territory (NNWST), Southern Service Territory (SST), Southern West Service Territory (SWST), North-Western Service Territory (NWST). In this Report, other than Umeme Limited, the other Distribution Utilities are defined as Mini-Grids.

4.1 Energy Purchases and Sales by Grid-Connected Distribution Utilities

The Distribution Utilities operating on the National Grid purchased 4,008.8 GWh in 2020, signifying a 2% increment compared to the 3901.9 GWh purchased in 2019. About 22% of the Energy purchased by Distribution Utilities was lost (due to Technical and Commercial Factors) with 3,269.1 GWh sold to the End-Users. The Energy sold to the End-Users in 2020 increased by 1% compared to the 3,246.4 GWh sold in 2019.

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Umeme Limited is the leading Distribution Utility, with 32,00.8 GWh (98%) of the Energy sold to the End-Users. The other Distribution Utilities combined sold 2%. The distribution of Energy Sales by Customer Categories shows that overall, 22% of the Energy sold by the Distribution Utilities on the National Grid was to Domestic Customers, 11% to Commercial Customers, and the remaining 67% to Industrial Customers.

Figure 13: Distribution Purchases and Sales on the National Grid in 2020

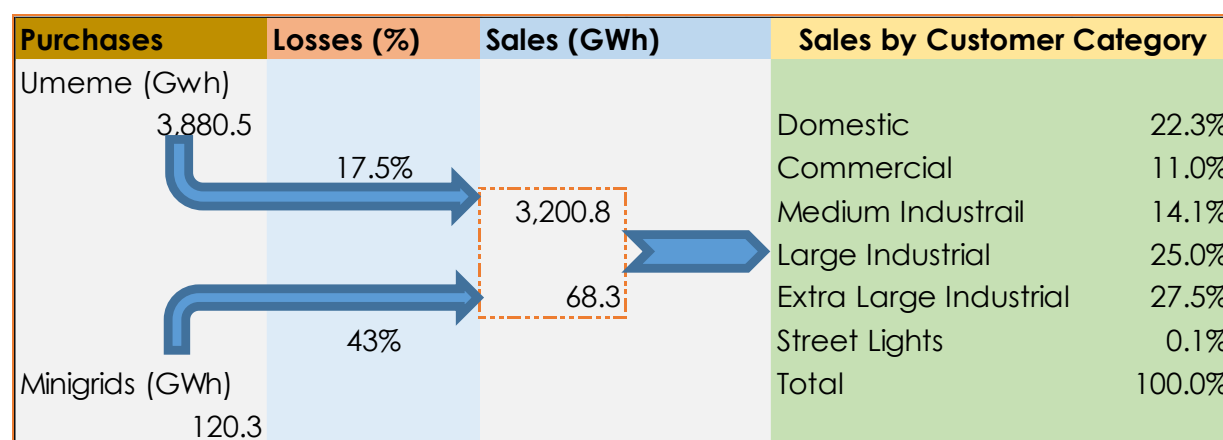


Table 3: Energy Purchases and Sales of Umeme Limited

| | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|------------------------|---------|---------|---------|---------|---------|---------|
| Umeme Limited | | | | | | |
| Purchases (GWh) | 3,051.1 | 3,170.3 | 3,335.7 | 3,611.9 | 3,805.5 | 3,862.9 |
| Sales (GWh) | 2,457.0 | 2,570.0 | 2,763.0 | 3,011.0 | 3,182.0 | 3,201.0 |
| Minigrids | | | | | | |
| Purchases (GWh) | 48.4 | 38.6 | 54.7 | 84.1 | 96.4 | 120.3 |
| Sales (GWh) | 36.0 | 25.0 | 40.0 | 56.0 | 64.0 | 68.0 |
| Overall | | | | | | |
| Purchases (GWh) | 3,099.6 | 3,208.9 | 3,390.5 | 3,696.0 | 3,901.9 | 3,983.2 |
| Sales (GWh) | 2,493.0 | 2,595.0 | 2,803.0 | 3,067.0 | 3,246.0 | 3,269.0 |

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4.1.1 Energy Purchases, Sales and Losses of Umeme Limited

4.1.1.1 Umeme Limited Energy Purchases and Sales

Umeme Limited is Uganda's main Distribution Utility, selling about 98% of the Energy to the End-Users (see **Figure 13**). The Energy sales of Umeme Limited increased but at a decreasing rate in 2020 compared to the previous years (see Table 3), with this impact partly attributable to COVID-19.

Figure 14: Proportional Distribution of Umeme Limited's Energy Sales by Customer Category in 2020

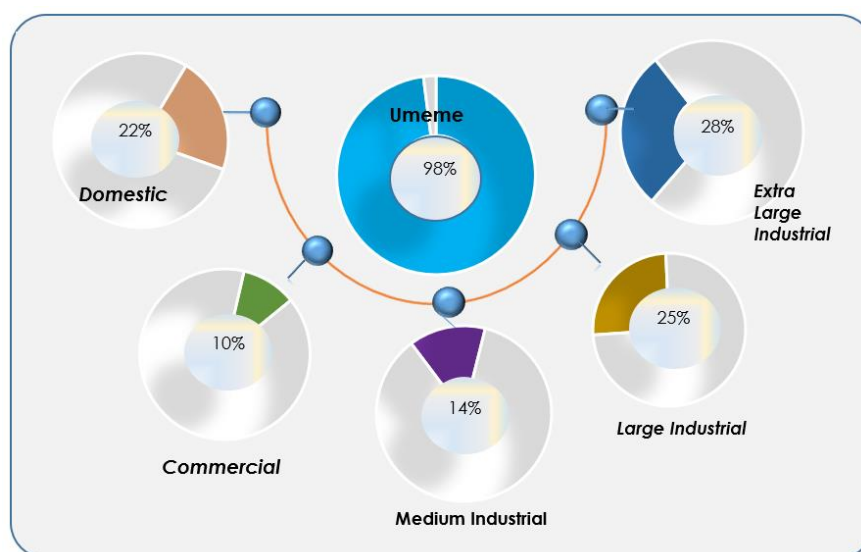
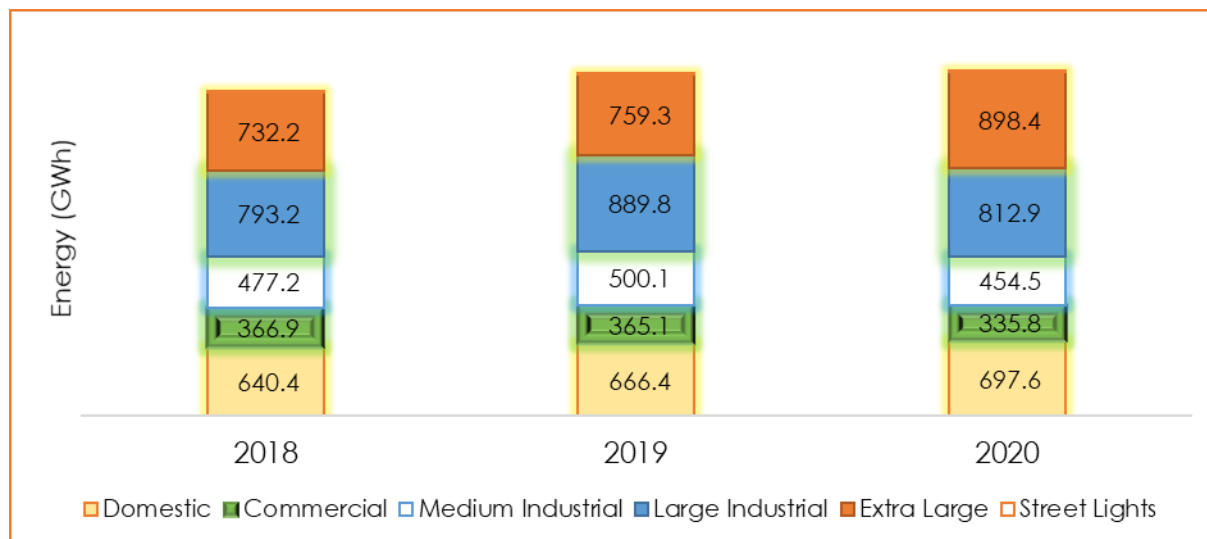


Figure 14 shows that 22% of Umeme Limited's Electricity Sales of 2020 were to Domestic Customers with the Commercial and Industrial Customer categories constituting 10% and 68%, respectively. The

Energy Sales to street light customers constituted less than 1%.

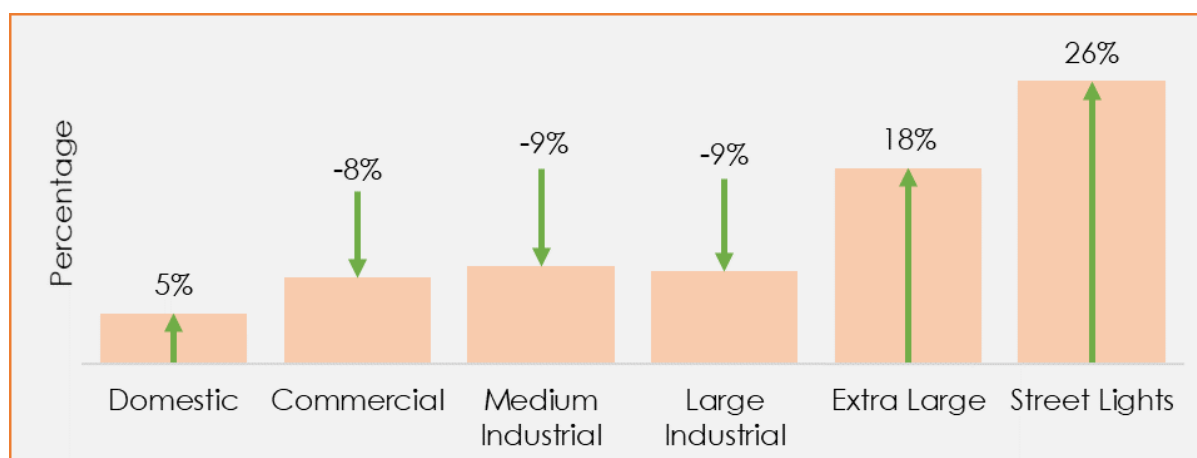
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Figure 15: Umeme Limited Energy Sales by Customer Category



The Umeme Energy Sales by Customer Category (**Figure 16**) show that only the Domestic, the Extra-Large Industrial and Street Lighting Customer Categories recorded growth in Energy Consumption; with Commercial, Medium Industrial and Large Industrial Customers recording a fall in consumption in 2020 compared to 2019.

Figure 16: 2020 Umeme Limited's Energy Consumption Growth Rate Comparative to 2019

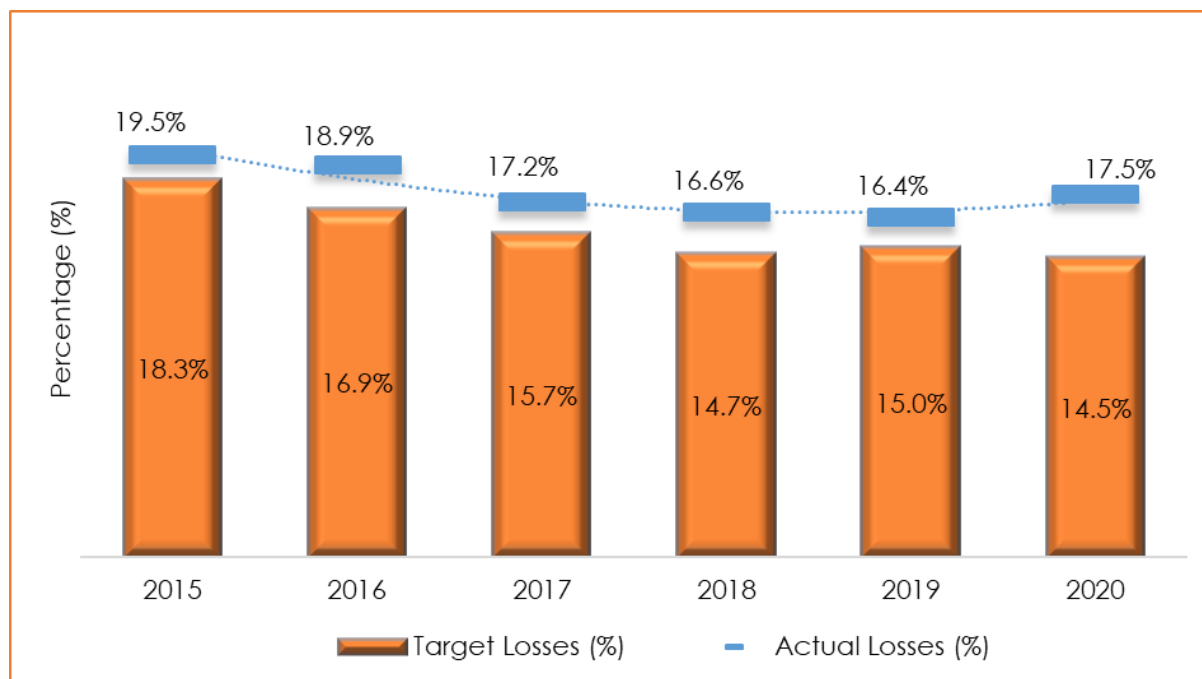


Umeme Limited recorded an increase in Energy Losses in 2020 (17.5%) compared to 2019 (16.4%) partly attributable to a failure by the

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Company to implement loss mitigation strategies due to COVID-19, especially in the periods of the Lockdown (March to May 2020).

Figure 17: Umeme Limited Distribution Losses (%)



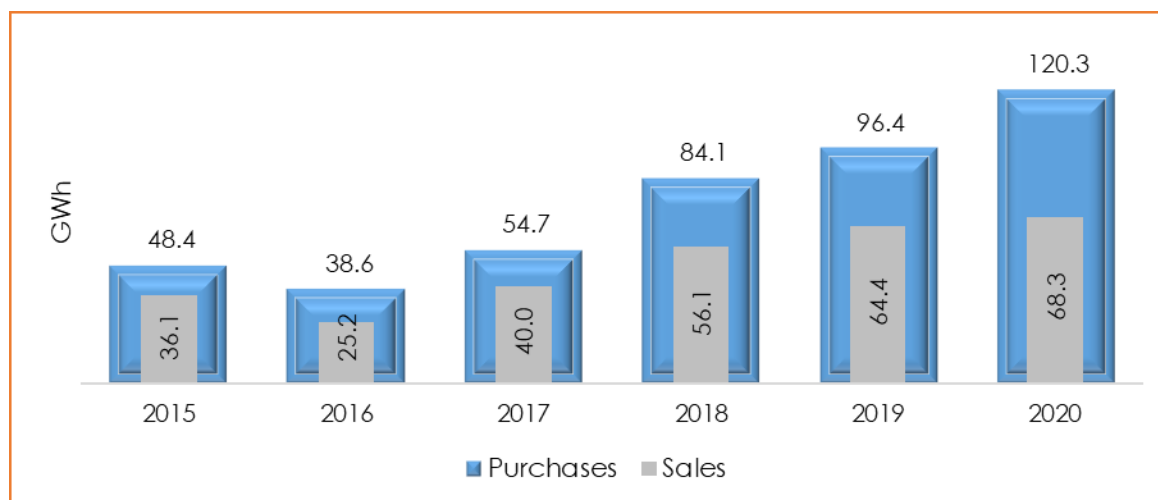
4.1.2 Energy Purchases, Sales and Losses of Mini-Grids

The Mini-Grids are the other Utilities operating and wheeling Electricity to the End-Users through the National Grid, other than Umeme Limited. These include the Uganda Electricity Distribution Company Limited (UEDCL), Pader - Abim Community Multipurpose Electricity Cooperative Society Limited (PACMECS), Kilembe Investments Limited (KIL), and Kyegegwa Rural Electricity Cooperative Society (KRECS).

The Mini-Grids purchased and sold 120.3 GWh and 68.3 GWh respectively in 2020. The purchases in 2020 increased by 25% while sales to End-Users increased by 6%. The Mini-Grids recorded an increase in losses in 2020 (43%) compared to 33% that was recorded in 2019; UEDCL constituted about 79% of the Energy purchases and sales of the Mini-Grids.

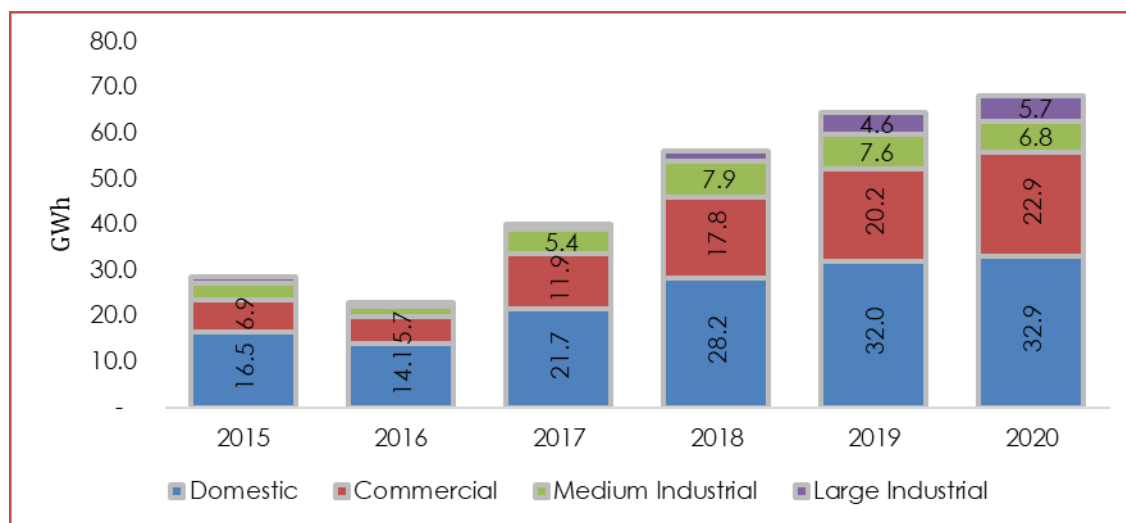
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Figure 18: Energy Purchases and Sales of Mini-Grids



The majority of the Energy sales of the Mini-Grids in 2020 were to Domestic Customers (48%) with the Commercial and Industrial Customers constituting 34% and 18%, respectively.

Figure 19: Distribution of Energy Sales of Mini-Grids over the Years by Customer Category



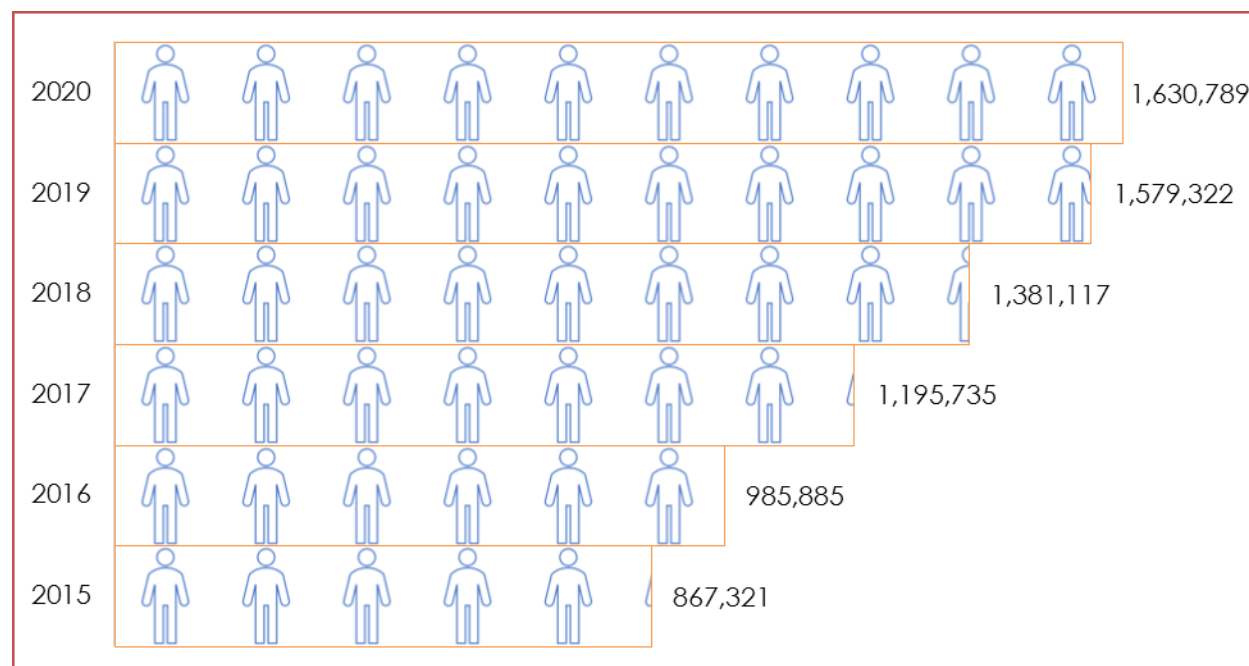
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4.2 Customer Growth

Uganda's Tariff Structure classifies Electricity Customers into Six Categories and these are; Domestic, Commercial, Medium Industrial, Large Industrial, Extra-Large Industrial, and Street Lighting.

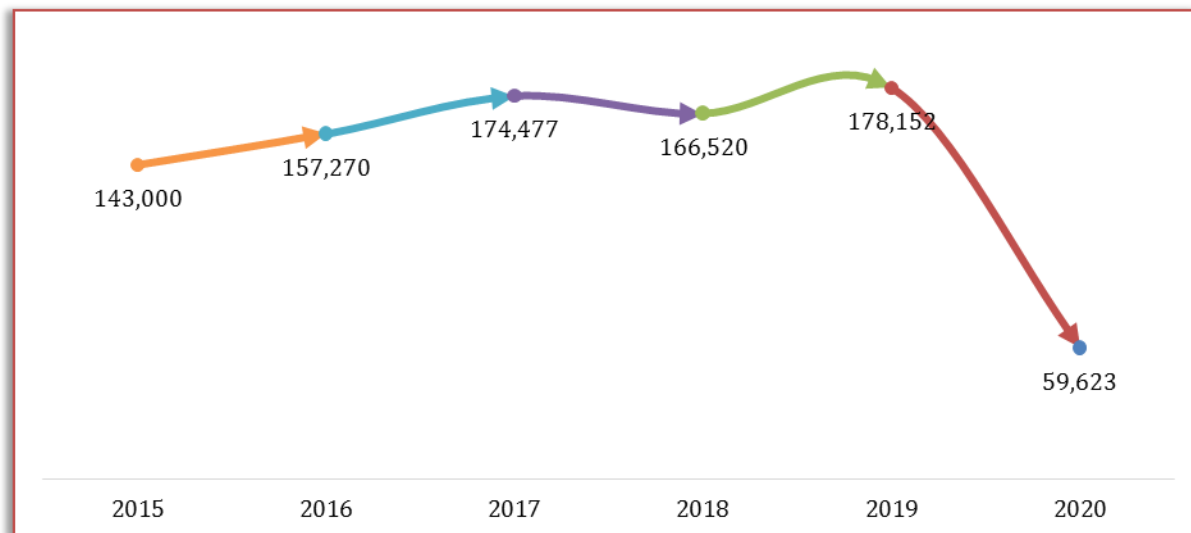
As at the end of 2020, there were 1,630,789 Customers on the National Grid, signifying a 3% growth from the 1,579,322 Customers as at the end of 2019. The Low Growth Rate in Customer Connections in 2020 as compared to the previous years was attributed to limitations in the supply of connection materials to support the Electricity Connections Policy as well as the constraints imposed by the COVID-19 Pandemic. Umeme Limited, made only 59,623 new connections in 2020, a figure translating to only a third of the connections done by the company during the previous year 2019.

Figure 20: Growth in the Total Customers on the Network over the Years



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Figure 21: New Connections made by Umeme Limited Over the Years



4.2.1 Customers by Distribution Utility

Table 4 shows the number of Customers on the National Grid at the end of December 2020 by Service Provider. Umeme Limited had 1,506,920 (92%) of the total Customers on the National Grid with the Mini-Grids combined having 123,869 (8%) Customers.

By Category, as at the end of 2020, 95% of the Customers on the National Grid were Domestic², 5% were commercial³ with the Industrial Customers (Medium, Large and Extra-Large) constituting 1%.

Table 4: Customers on the National Grid in 2020 by Service Providers

| | Domestic | Commercial | Medium Industrial | Large Industry | Extra Large | Street Light | Total | % Share |
|----------------|-----------|------------|-------------------|----------------|-------------|--------------|-----------|---------|
| UEDCL | 81,656 | 1,982 | 99 | 7 | 3 | 14 | 83,761 | 5.1% |
| KRECS | 8,682 | 148 | 3 | | | | 8,833 | 0.5% |
| KIL | 18,266 | 183 | 50 | | | | 18,499 | 1.1% |
| PACMECS | 4,470 | 68 | | | | | 4,538 | 0.3% |
| BECS | 8,174 | 64 | | | | | 8,238 | 0.5% |
| Umeme | 1,416,818 | 86,429 | 2,845 | 578 | 49 | 201 | 1,506,920 | 92.4% |

² Low Voltage Single Phase Supplied at 240 volts.

³ Three Phase Low Voltage Load not exceeding 100 Amperes supplied at 415 volts.

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| | Domestic | Commercial | Medium Industrial | Large Industry | Extra Large | Street Light | Total | % Share |
|----------------|-----------------|-------------------|--------------------------|-----------------------|--------------------|---------------------|--------------|----------------|
| Limited | | | | | | | | |
| Total | 1,538,066 | 88,874 | 2,997 | 585 | 52 | 215 | 1,630,789 | 100.0% |
| % share | 94% | 5% | 0% | 0% | 0% | 0% | 100% | |

4.2.2 The Electricity Connections Policy

The Government of Uganda approved the ECP in 2018 purposed to achieve a 60% level of Access to Electricity for Uganda by 2027.

Whereas 201,116 connections were made under the ECP in the year 2019 (see Table 5); connections under the ECP were negatively impacted in 2020. The Government of Uganda on the 29th July 2020 suspended the ECP, following the realignment of priorities and financial resources which was in part brought about by the unexpected COVID-19 Pandemic.

Amendments to the ECP were later done on the 7th of December 2020, allowing willing and able customers to pay for the connections at Regulated Connection Costs, while the provision for Free Connections under the ECP was maintained for members of the public who were willing to wait for the Government to mobilize the necessary funds. Overall, only 71,827 connections were done under the ECP in 2020.

Table 5: The Distribution of 2019 and 2020 Connections under the ECP

| 2019 | | | | | 2020 | | | |
|-------------|-----------------|----------------|-------------|--------------|---------------|-------------|-----------------|--------------|
| S/N | Licensee | No Pole | Pole | Total | NOPOLE | POLE | Unknown* | Total |
| 1 | Umeme Limited | 144,424 | 31,893 | 176,317 | 47,503 | 9,921 | 107 | 57,531 |
| 2 | UEDCL | 16,530 | 231 | 16,761 | 6,679 | 466 | 2,420 | 9,565 |
| 3 | KRECS | 1,876 | 122 | 1,998 | 1,006 | 123 | 84 | 1,213 |
| 4 | KIL | 1,936 | 18 | 1,954 | 1,034 | | | 1,034 |
| 5 | WENRECo | 1,719 | 64 | 1,783 | 421 | 6 | 924 | 1,351 |
| 6 | BECS | 1,005 | - | 1,005 | 362 | | | 362 |
| 7 | KIS | 594 | 150 | 747 | 304 | 131 | - | 435 |
| 8 | PACMECS | 528 | 23 | 551 | 327 | 7 | 2 | 336 |

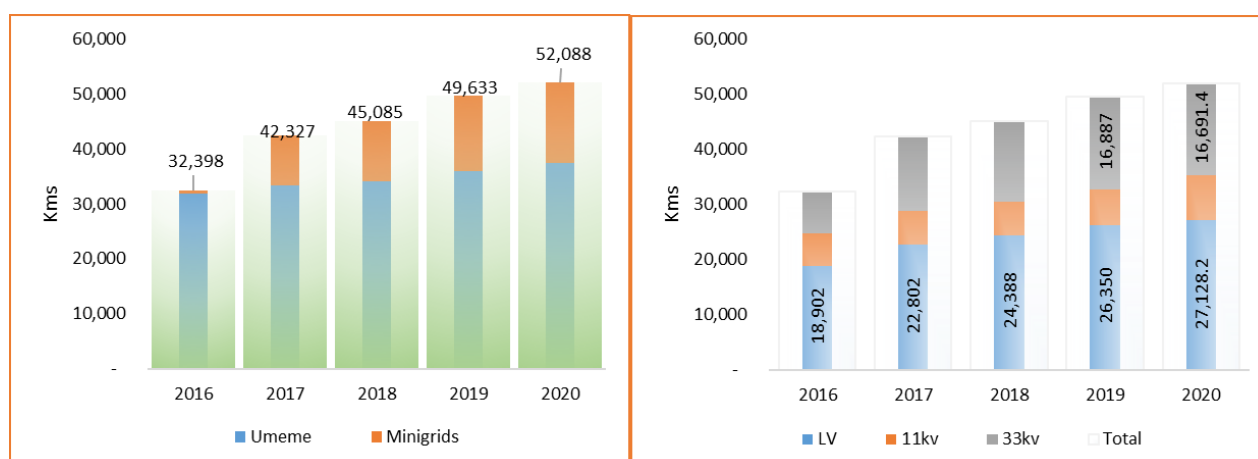
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| 2019 | | | | | 2020 | | | |
|--|----------|----------------|---------------|----------------|--------|--------|----------|--------|
| S/N | Licensee | No Pole | Pole | Total | NOPOLE | POLE | Unknown* | Total |
| Total | | 168,612 | 32,501 | 201,116 | 57,636 | 10,654 | 3,537 | 71,827 |
| *Unknown - connections not yet verified as at the time of reporting | | | | | | | | |

4.3 Distribution Network Length

As at the end of 2020, Uganda's Distribution Network Length was 52,088 Kms, signifying an addition of 2,454 Kms from the 49,633 km as of the end of December 2019. Of the total Distribution Network Length, 27,128 Kms were of the low voltage lines (Umeme Limited=21,788 Kms, others=5,340 Kms) and 2,490 Kms of 11kv and 33kv Distribution Lines (Umeme Limited=15,564 Kms; others=9,396 Kms). Overall, Umeme Limited operated 37,351 kms of the total Distribution and low Voltage lines with the other Distribution Utilities on the National Grid operating 14,736 Kms.

Figure 22: Growth in the Distribution Network



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5.0 ELECTRICITY GENERATION AND DISTRIBUTION BY OFF-GRIDS

5.1 Introduction

In this Report, Off-Grids are defined as Electricity Distribution Utilities that Generate and Sell Electricity directly to the End-Users. West Nile Rural Electrification Company Limited (WENRECO) and Kalangala Infrastructure Services (KIS) Limited are the leading Off-Grid Electricity Distributors in Uganda.

The other smaller Off-Grids, which are Licence Exempted by the Authority include Kisiizi Hospital Company Limited, Absolute Energy Limited, Bwindi Community Micro Hydropower Limited, and Pamoja Energy Limited. The performance of these Off-Grids during 2020 was not reported on as they are Licence-Exempted companies with minimal reporting requirements; their performance may not easily be compared.

5.2 Financial and Commercial Performance of Licensed Off-Grids

5.2.1 Energy Generation and Sales by Licensed Off-Grids

The Energy Generation and Sales of the leading Off-Grids (WENRECO and KIS) during 2020 are presented in Table 6. The two Off-Grids sold 20.2GWh to End-Users during the year 2020, representing a 21% increase from the 16.7GWh sold during the previous year. About 89% of the Energy Sales to End-Users was by WENRECO with KIS sales constituting 11%. Electricity sales of WENRECO increased by 23% in 2020 compared to 2019 whereas KIS recorded an annual increment of 9%.

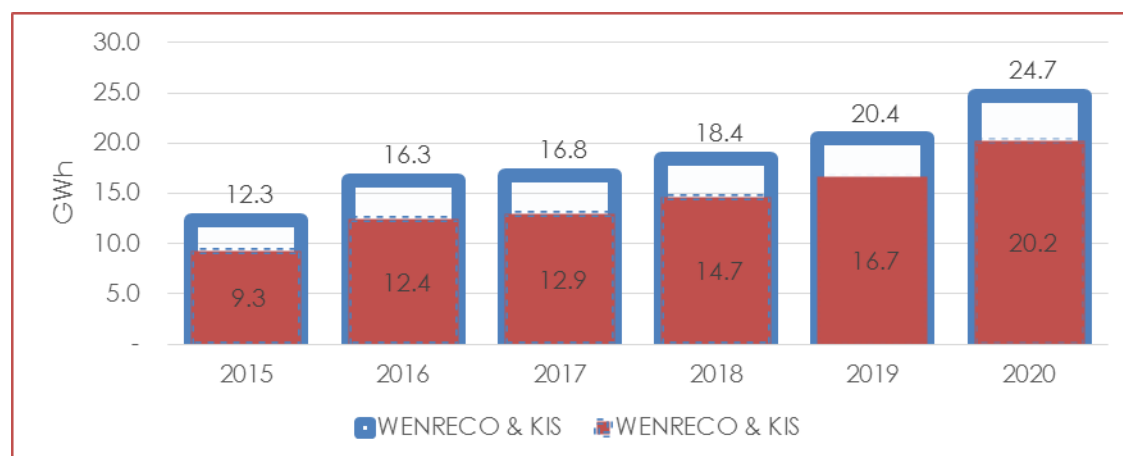
Table 6: Energy Generated and Sold by Off-Grids over the Years (GWh)

| | WENRECO | | KIS | | Total | |
|-------------|--------------------------------|----------------|------------------|----------------|-----------------------------------|----------------|
| | Generation/ Purchases (GWh) | Sales (GWh) | Generation (GWh) | Sales (GWh) | Generation/ Purchases (GWh) | Sales (GWh) |
| 2015 | 11.4 | 8.6 | 0.9 | 0.7 | 12.3 | 9.3 |

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| | WENRECO | | KIS | | Total | |
|-------------|--------------------------------|----------------|------------------|----------------|-----------------------------------|----------------|
| | Generation/ Purchases (GWh) | Sales (GWh) | Generation (GWh) | Sales (GWh) | Generation/ Purchases (GWh) | Sales (GWh) |
| 2016 | 14.7 | 11.3 | 1.6 | 1.1 | 16.3 | 12.4 |
| 2017 | 14.9 | 11.9 | 1.9 | 1 | 16.8 | 12.9 |
| 2018 | 16.6 | 13.3 | 1.8 | 1.4 | 18.4 | 14.7 |
| 2019 | 18.1 | 14.7 | 2.4 | 2 | 20.5 | 16.7 |
| 2020 | 22.4 | 18 | 2.3 | 2.2 | 24.7 | 20.2 |

Figure 23: Energy Generated and Sold by Off-Grids over the Years (GWh)



5.2.1.1 WENRECO Electricity Supply

On 4th May 2019, the Authority Licensed Electro-Maxx Thermal Power Plant to Generate up to 8 MW using Heavy Fuel Oil for a period of 4 and a half years (2019-2024), to supplement and meet the Electricity needs for the West Nile Region. WENRECO purchases the Power from Electro-Maxx through a Power Purchase Agreement.

Figure 24 shows the demand (Energy Sales) of WENRECO in 2019 and 2020 exceeding the own generation (supply from the 3.5 MW from Nyagak 1) but with the surplus demand met with purchases from UETCL. WENRECO purchased 3.64GWh in 2020 to supplement its generation (18.7GWh).

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Figure 24: Demand Vs Supply (2013-2020)



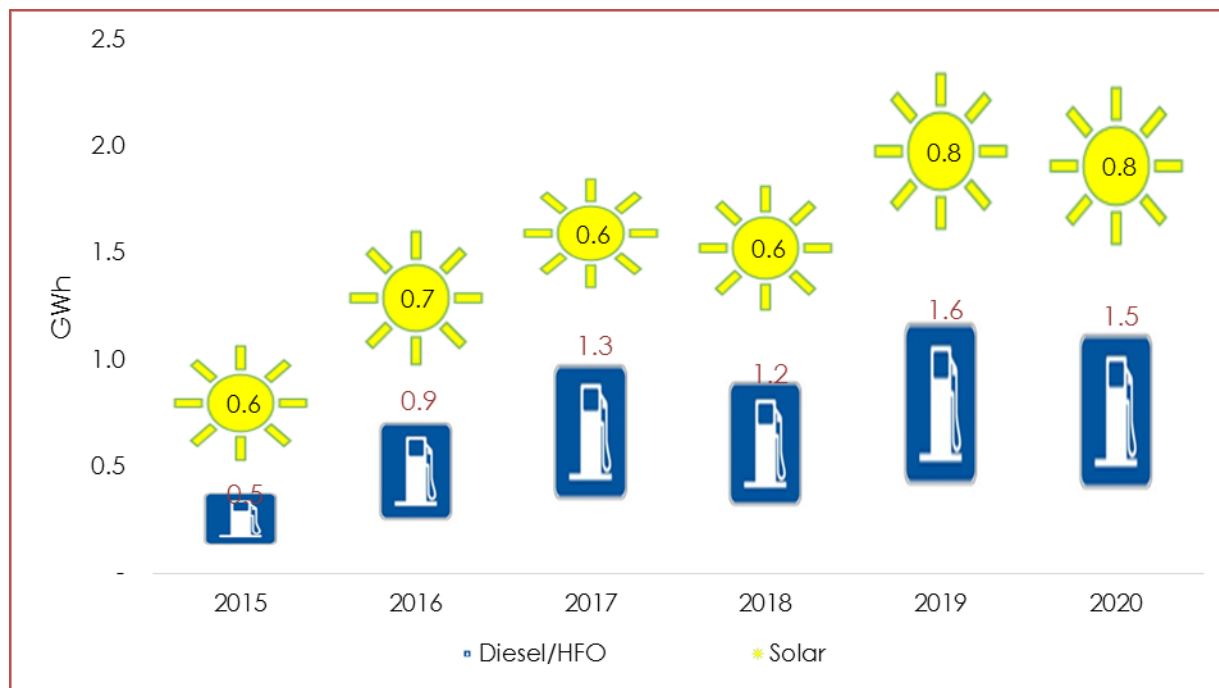
To provide a more permanent solution to the supply of Power to the West Nile Region, the Government of Uganda through UETCL is financing a Transmission Line to connect West Nile to the National Grid. Uganda Electricity Transmission Company Limited is constructing a Grid Extension from Kole - Gulu- Olwiyo - Nebbi - Arua. The Grid Extension is expected to be commissioned in 2024.

5.2.1.2 Electricity Supply for Kalangala Infrastructure Services (KIS)

KIS operates a Hybrid Electricity Generation Plant comprising **1.0 MW** of Diesel and **0.6 MW** of Solar PV. **Figure 25** shows the amount dispatched by technology over the years. A total of 2.3 GWh was dispatched in 2020, of which 65% was from Diesel/HFO with the Solar PV component contributing 35%.

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Figure 25: KIS Electricity Dispatch by Technology (GWh)



5.2.2 Energy Sales by Customer Category

5.2.2.1 WENRECO Energy Sales by Customer Category

WENRECO reclassified Customer Categories in the Tariff Year beginning 2019. The reclassification led to a significant variation in the distribution of Customer numbers and Energy Sales.

Table 7 shows that over the years 2013 to 2019, the Energy sold to Domestic Customers constituted an average of 23% with 76% distributed to Commercial and Industrial Customers. Following the reclassification in 2019, 6.8 GWh (41%) of the Energy Sales were attributable to Domestic Customers, 7.2 GWh (39%) to Commercial Customers, with the remaining 4.0GWh (20%) to Industrial Customers. The company observed an increase of 23% in Energy Sales in 2020 compared to 2019, with significant increment observed among the Domestic Customer category (88% increase) and Industrial Customers

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(50% increase). The 14% drop in the Energy Sales to Commercial Customer category is partly attributable to the negative impacts of COVID-19 including the Lockdown.

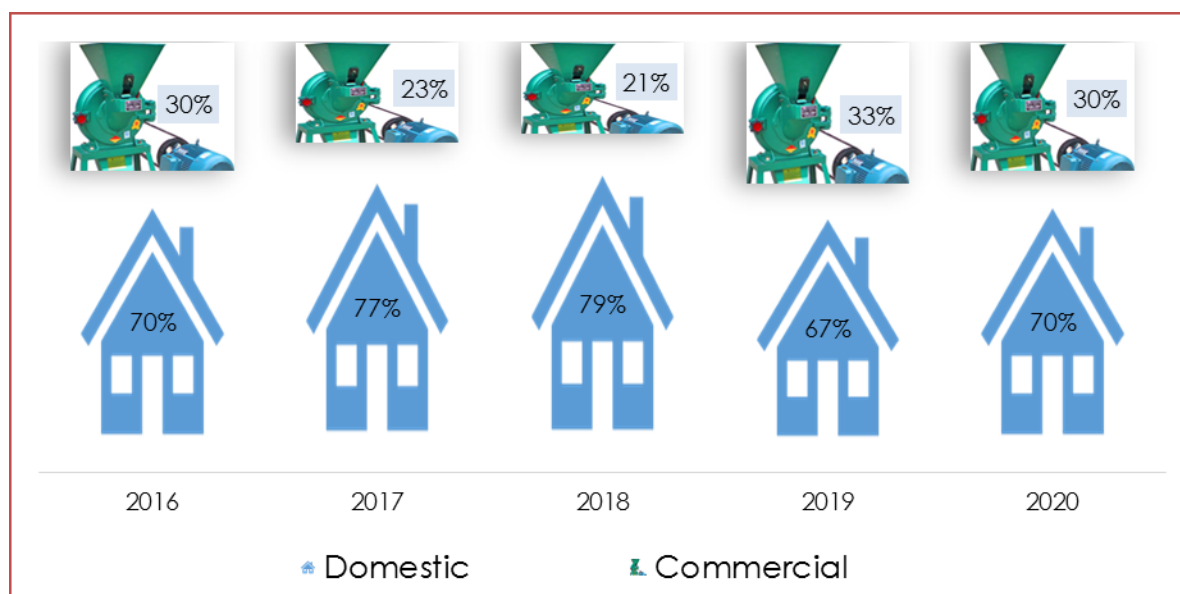
Table 7: Distribution of Energy Sales by Customer Categories

| WENRECO Energy sales | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|----------------------|------|------|------|------|------|------|
| Domestic | 1.8 | 2.4 | 2.7 | 3.2 | 3.6 | 6.8 |
| Commercial | 6.0 | 7.5 | 7.4 | 8.8 | 8.4 | 7.2 |
| Medium Industrial | 0.8 | 1.5 | 1.8 | 1.3 | 0.9 | 1.6 |
| Large Industrial | 0.0 | 0.0 | 0.0 | 0.0 | 1.8 | 2.4 |
| Total | 8.6 | 11.3 | 11.9 | 13.3 | 14.7 | 18.0 |

5.2.2.2 KIS Energy Sales by Customer Category

KIS' Energy Sales increased by 9% in 2020 compared to 2019. Of the 2.2GWh sold in 2020, 70% was sold to Domestic Customers with the remaining 0.7GWh (30%) sold to Commercial Customers (see **Figure 26**).

Figure 26: Distribution of Energy Sales of KIS by Customer Category

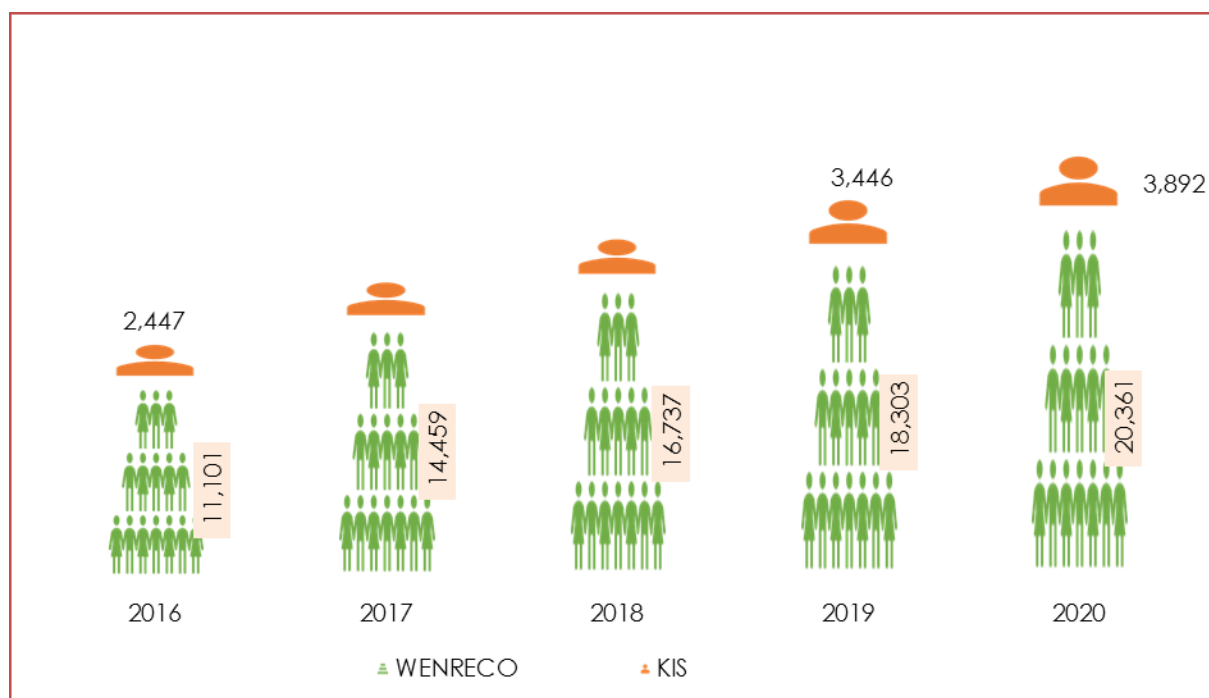


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5.2.3 Customer Growth and Distribution for Leading Off-Grids

WENRECO and KIS contribute to improved Access to Electricity by extending Electricity to areas not connected to the National Grid. As at the end of December 2020, KIS and WENRECO had 24,253 Customers, signifying an addition of 2,504 new connections as compared to the 21,749 Customers by the end of 2019.

Figure 27: Customers on the WENRECO and KIS Grid



By Customer Category, 24,253 (97%) of the Customers served by KIS and WENRECO are classified as Domestic Customers with the other Customer Categories combined constituting 2%. The drop in Commercial Customers in the years 2019 and 2020 compared to the previous years was due to the 2019 reclassification of Customers under the WENRECO concession. The Customer reclassification factored in the capacity and purpose for which Energy was drawn.

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Table 8: Growth in Customer Numbers in the WENRECO and KIS Concession by Customer Category

| | | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|----------------|-------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Overall | Domestic | 6,588 | 8,465 | 11,011 | 12,460 | 21,271 | 23,724 |
| | Commercial | 3,556 | 5,062 | 6,000 | 6,958 | 456 | 505 |
| | Medium Industrial | 7 | 21 | 12 | 13 | 20 | 22 |
| | Large Industrial | | | | | 2 | 2 |
| | Total | 10,151 | 13,548 | 17,023 | 19,431 | 21,749 | 24,253 |
| WENRECO | Domestic | 4,653 | 6,037 | 8,477 | 9,813 | 17,874 | 19,884 |
| | Commercial | 3,539 | 5,043 | 5,970 | 6,911 | 407 | 453 |
| | Medium Industrial | 7 | 21 | 12 | 13 | 20 | 22 |
| | Large Industrial | | | | | 2 | 2 |
| | Total | 8,199 | 11,101 | 14,459 | 16,737 | 18,303 | 20,361 |
| KIS | Domestic | 1,935 | 2,428 | 2,534 | 2,647 | 3,397 | 3,840 |
| | Commercial | 17 | 19 | 30 | 47 | 49 | 52 |
| | Total | 1,952 | 2,447 | 2,564 | 2,694 | 3,446 | 3,892 |

6.0 RETAIL TARIFFS

The Authority sets Tariff Rates for the Distribution Licensees under Section 10 and 75 of the Electricity Act, 1999.

The Tariff Methodology of the Electricity Supply Industry in Uganda is influenced by Macro-Economic Changes. These include the Consumer Price Index (CPI), the US Dollar Producer Price Index (US PPI)⁴, the Exchange Rate of the Shilling (Shs) to Foreign Currencies⁵, and International Fuel Prices. Every year, ERA sets Base Tariffs which are then adjusted every Quarter for these Macro-Economic Factors. This Section provides the movements in the Macro-Economic Factors.

⁴ The US PPI is published by the Bureau of Labor Statistics.

⁵ The Methodology uses the Mid-Exchange Rate (the average of the buying and selling rates) for the last day of the month as published by Bank of Uganda (BoU).

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6.1 Grid Retail Tariff

Table 9 shows the Grid Tariffs for Umeme Limited and UEDCL by Customer Category over the Tariff Review Periods of 2019 and 2020, while **Figure 28** shows the movements in Base Tariffs of Domestic Customers in comparison with the other Customer Categories. Umeme Limited and UEDCL operate under the same Tariff Structure as their services are extended across the same Service Areas.

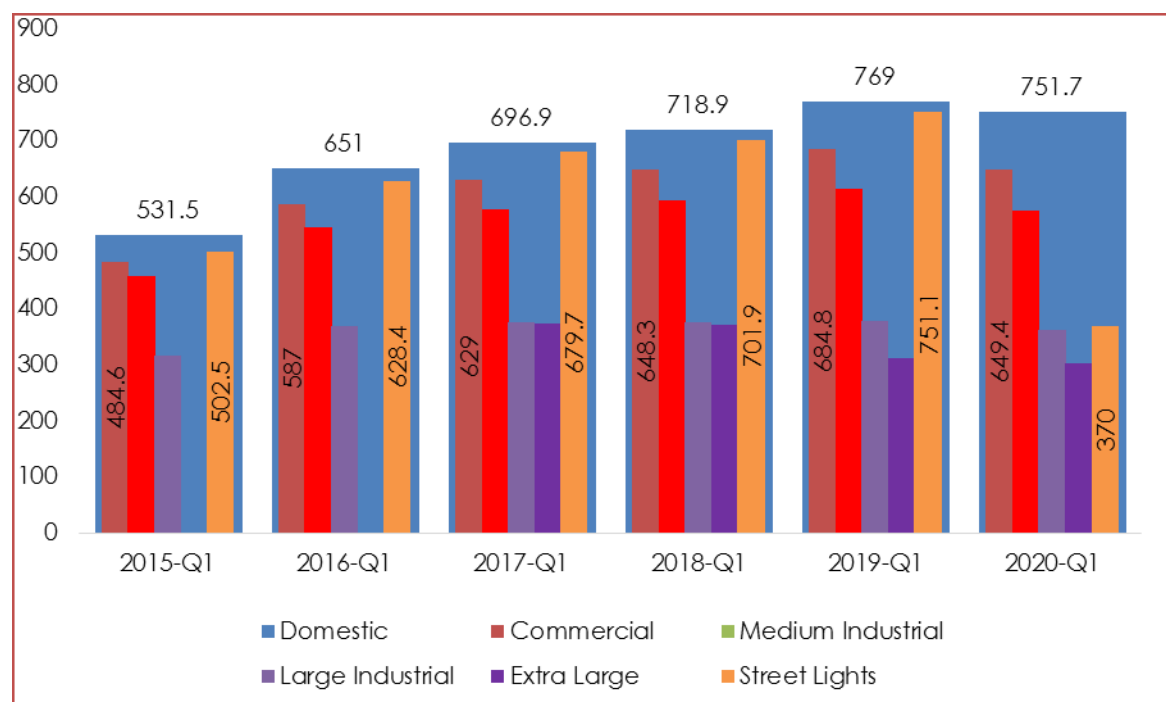
The Tariff Year 2020 observed a drop in the Retail Tariffs for the different Customer Categories compared to the Tariff Year 2019. This drop is attributed to movement in the Energy Mix and Macro-Economic Factors.

Table 9: Quarterly Retail Tariffs for Customers on the Main Grid by Customer Category over the Tariff Period 2019 – 2020 (Shs/kWh)

| Customer Category | 2019-Q1 | 2019-Q2 | 2019-Q3 | 2019-Q4 | 2020-Q1 | 2020-Q2 | 2020-Q3 | 2020-Q4 |
|--------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Domestic | 769.0 | 760.2 | 755.1 | 752.5 | 751.7 | 750.9 | 750.9 | 750.9 |
| Commercial | 684.8 | 675.4 | 669.5 | 666.1 | 649.4 | 645.6 | 645.6 | 645.6 |
| Medium Industrial | 613.2 | 604.7 | 599.2 | 595.6 | 575.2 | 570.9 | 570.9 | 570.9 |
| Large Industrial | 377.7 | 371.2 | 365.7 | 364.0 | 362.4 | 361.0 | 361.0 | 361.0 |
| Extra Large | 311.9 | 307.9 | 304.7 | 302.6 | 302.2 | 301.7 | 301.7 | 301.7 |
| Street Lights | 751.1 | 742.8 | 371.4 | 370.4 | 370.0 | 370.0 | 370.0 | 370.0 |

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Figure 28: Base Tariff for Domestic Customer Category in Comparison with other Customer Categories (Shs/kWh)



6.2 Retail Tariffs for Mini-Grid and Off-Grid Customers

Unlike the Main-Grid Tariffs that are Adjusted Quarterly, adjusting the Base Tariff for key changes in the Macro-Economic Factors (see Table 9), Tariff Structures for the Small Distribution Utilities are only adjusted at the beginning of the Tariff Year.

Table 10 shows the average Base Tariff Charges per kWh consumed by Customers served by the Mini-Grids (other than UEDCL) and Off-Grid (WENRECO and KIS) over the years. Unlike the Grid Tariffs (Umeme Limited and UEDCL) where the Base Tariff across the Customer Categories reduced in 2020 compared to 2019; there was an increase in the Retail Tariff for Customers on the Mini-Grids and Off-Grids, and this is mainly attributable to the increase in Operational Costs.

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Table 10: Base Tariffs for the Customers served by Mini-Grids and Off-Grids (Shs/kWh)

| | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|-------------------|-------|-------|-------|-------|-------|-------|-------|
| KIL | | | | | | | |
| Domestic | 509.1 | 517.3 | 583.3 | 590.5 | 598.4 | 611.5 | 626.4 |
| Commercial | 400.8 | 400.8 | 527.2 | 532.8 | 543.7 | 556.3 | 571.6 |
| Medium Industrial | | | | | | 553.1 | 566.9 |
| PACMECS | | | | | | | |
| Domestic | 498.6 | 561.6 | 572.6 | 590.5 | 610.2 | 635 | 669.4 |
| Commercial | 392.9 | 532.6 | 536.5 | 544.9 | 562.1 | 593.9 | 614 |
| BECS | | | | | | | |
| Domestic | 467.4 | 515.5 | 598 | 618.6 | 635.3 | 635.3 | 635.3 |
| Commercial | 375 | 479.7 | 534.7 | 558 | 561.2 | 561.2 | 561.2 |
| KRECS | | | | | | | |
| Domestic | | 524.9 | 524.9 | 615.3 | 615.3 | 615.3 | 750.8 |
| Commercial | | 448.4 | 448.4 | 552.3 | 552.3 | 552.3 | 604.8 |
| Medium Industrial | | | | | | | 594.8 |
| WENRECO | | | | | | | |
| Domestic | 440.4 | 529.3 | 594.8 | 631 | 642.5 | 710 | 710 |
| Commercial | 433.6 | 498.5 | 560.2 | 594.3 | 605.1 | 643.2 | 643.2 |
| Medium Industrial | 433.6 | 498.5 | 560.2 | 594.3 | 605.1 | 620 | 620 |
| Large Industrial | | | | | | 373 | 373 |
| Street Lights | | | | | | 710 | 710 |
| KIS | | | | | | | |
| Domestic | | 518.7 | 667.4 | 518.7 | 692.1 | 707.8 | 742.8 |
| Commercial | | 567.8 | 764.2 | 567.8 | 806.2 | 821.2 | 846.2 |
| Medium Industrial | | | | | | | 846.2 |

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7.0 INDUSTRY PROJECTIONS FOR 2020

7.1 Plants Expected for Commissioning

The Installed Capacity was projected to increase by **114 MW** by the end of 2020. The Plants expected to be commissioned in 2021 are presented in Table 11.

Table 11: Power Generation Plants Expected to Achieve Commercial Date of Operation in 2021

| Plant | | | |
|--------------------------------|---------------|--------------|--------|
| Achwa 1 | 42 | Hydro | May-21 |
| Kikagati - Murongo HPP | 14 | Hydro | Jul-21 |
| SCOUL Cogeneration Power Plant | 25 | Bagasse | Jun-21 |
| Nyamagasani 1 HPP | 15 | Hydro | May-21 |
| Nyamagasani 2 HPP | 6 | Hydro | Feb-21 |
| Kakaka HPP | 4.6 | Hydro | Jul-21 |
| Lolwe Island Off-Grid | 0.55 | Solar Hybrid | Jul-21 |
| Bunjakko Island Off-Grid | 0.12 | Solar Hybrid | Jun-21 |
| Nyamwamba 2 | 7.2 | Hydro | Nov-21 |
| Total | 114.37 | | |

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APPENDICES

Appendix 1: List of Operational Generation Plants by December 2020

| No | Name | Purpose | Licensed Capacity (MW) | Technology | District Located | Year Commissioned |
|----|---|---------|------------------------|---------------|-------------------|-------------------|
| 1 | Tororo PV Power Plant | GS | 10.00 | Solar | Tororo | 2020 |
| 2 | Electro-Maxx Uganda Limited | OFG | 8.0 | Thermal (HFO) | Arua | 2020 |
| 3 | Timex Bukinda HPP | GS | 6.50 | Small Hydro | Kibale/Hoima | 2020 |
| 4 | Isimba HPP | GS | 183.00 | Large Hydro | Kayunga | 2019 |
| 5 | Achwa 2 HPP | GS | 42.00 | Large Hydro | Pader-Kitgum-Gulu | 2019 |
| 6 | Siti 2 Small Hydro Power Plant | GS | 16.50 | Small Hydro | Bukwo | 2019 |
| 7 | Bufulubi Solar Plant | GS | 10.00 | Solar | Mayuge | 2019 |
| 8 | Kyambura HPP | GS | 7.60 | Small Hydro | Rubirizi | 2019 |
| 9 | Ndugutu HPP | GS | 5.90 | Small Hydro | Bundibugyo | 2019 |
| 10 | Sindila (Butama) HPP | GS | 5.25 | Small Hydro | Bundibugyo | 2019 |
| 11 | Kabulasoke Solar PV Power Plant | GS | 20.0 | Solar | Kabulasoke | 2018 |
| 12 | Nkusi HPP | GS | 9.6 | Small Hydro | Hoima | 2018 |
| 13 | Nyamwamba HPP | GS | 9.2 | Small Hydro | Kasese | 2018 |
| 14 | Lubilia HPP | GS | 5.4 | Small Hydro | Kasese | 2018 |
| 15 | Waki HPP | GS | 4.8 | Small Hydro | Hoima | 2018 |
| 16 | Mahoma HPP | GS | 2.7 | Small Hydro | Kabarole | 2018 |
| 17 | Tororo Solar North Plant | GS | 10.0 | Solar | Tororo | 2017 |
| 18 | Muvumbe HPP | GS | 6.5 | Small Hydro | Kabale | 2017 |
| 19 | Rwimi HPP | GS | 5.5 | Small Hydro | Kasese | 2017 |
| 20 | Siti I Small Hydro Power Plant | GS | 5.0 | Small Hydro | Bukwo | 2017 |
| 21 | Access Uganda Solar Limited Power Plant | GS | 10.0 | Solar | Soroti | 2016 |
| 22 | Absolute-Kitobo | OFG | 0.2 | Solar | Kalangala | 2016 |
| 23 | Sugar And Allied Industries Limited | OGGS | 11.9 | Cogeneration | Kaliro | 2015 |
| 24 | Mayuge Sugar Limited | OG | 9.2 | Cogeneration | Mayuge | 2015 |
| 25 | Kalangala Infrastructure | OFG | 1.0 | Diesel | Kalangala | 2015 |

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| No | Name | Purpose | Licensed Capacity (MW) | Technology | District Located | Year Commissioned |
|----|--|---------|------------------------|---------------|------------------|-------------------|
| | Services | | | | | |
| 26 | Kalangala Infrastructure Services | OFG | 0.6 | Solar | Kalangala | 2015 |
| 27 | Kakira Sugar Limited | OGGS | 51.1 | Cogeneration | Jinja | 2014 |
| 28 | Bwindi Community | OFG | 0.1 | Small Hydro | Kanungu | 2014 |
| 29 | Pamoja-Tiribogo | OFG | 0.032 | Biomass | Mpigi | 2014 |
| 30 | Pamoja-Ssekanyonyi | OFG | 0.011 | Biomass | Mityana | 2014 |
| 31 | Bujagali Energy Limited | GS | 250.0 | Large Hydro | Buikwe | 2012 |
| 32 | Hydromax Limited – Buseruka | GS | 9.0 | Small Hydro | Hoima | 2012 |
| 33 | Nyagak 1 – WENRECO | OFG | 3.5 | Small Hydro | Zombo | 2012 |
| 34 | Africa EMS Mpanga | GS | 18.0 | Small Hydro | Kamwenge | 2011 |
| 35 | Eco Power Uganda Limited-Ishasha | GS | 6.6 | Small Hydro | Kanungu | 2011 |
| 36 | Electro-Maxx Uganda Limited | GS | 42.0 | Thermal (HFO) | Tororo | 2010 |
| 37 | Kinyara Sugar Limited | OGGS | 14.5 | Cogeneration | Masindi | 2010 |
| 38 | Bugoye Hydro Limited (Mubuku II) | GS | 13.0 | Small Hydro | Kasese | 2009 |
| 39 | Kisiizi Hospital | OFG | 0.36 | Small Hydro | Rukungiri | 2009 |
| 40 | Kisiizi Hospital | OFG | 0.08 | Diesel | Rukungiri | 2009 |
| 41 | Jacobsen Uganda Power Plant | GS | 50.0 | Thermal (HFO) | Mukono | 2008 |
| 42 | Kasese Cobalt Company Limited (Mubuku III) | GS | 9.9 | Small Hydro | Kasese | 2008 |
| 43 | Kiira Power Station | GS | 200.0 | Large Hydro | Jinja | 2000 |
| 44 | Sugar Corporation Of Uganda Limited | OG | 9.5 | Cogeneration | Buikwe | 1998 |
| 45 | Kilembe Mines Limited (Mubuku I) | OGGS | 5.0 | Small Hydro | Kasese | 1956 |

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| No | Name | Purpose | Licensed Capacity (MW) | Technology | District Located | Year Commissioned |
|---|-------------------------|---------|------------------------|-------------|------------------|-------------------|
| 46 | Nalubaale Power Station | GS | 180.0 | Large Hydro | Buikwe | 1954 |
| | Total | | 1,269.1 | | | |
| KEY: GS=Grid Supply; OG=Own Generation; OGGS=Own Generation and Grid Supply; OFG=Off-Grid Generation | | | | | | |

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Appendix 2: UETCL Energy Purchases (GWh) by Source

| Plant | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|-----------------------------|----------|----------|----------|----------|----------|----------|
| Eskom (Nalubaale and Kiira) | 1,330.80 | 1,462.20 | 1,528.30 | 1,512.80 | 1,322.70 | 1,179.80 |
| Bujagali HPP | 1,414.60 | 1,504.90 | 1,655.10 | 1,643.80 | 1,464.40 | 1,392.00 |
| Isimba HPP | | | | 0.9 | 718.8 | 857.3 |
| Achwa 2 HPP | | | | | | 5.652 |
| Mobuku III HPP | 61.9 | 56.8 | 59.5 | 59.8 | 56 | 45.5 |
| Mobuku I HPP | 24.5 | 25.8 | 25.6 | 14.7 | 11.9 | 3.8 |
| Bugoye (Mobuku II) HPP | 77.3 | 65.8 | 32.2 | 77.9 | 67.1 | 67.5 |
| Mpanga HPP | 56.1 | 85.6 | 54.8 | 79.1 | 66.7 | 94.6 |
| Eco-Power-Ishasha HPP | 24.8 | 25.2 | 16.4 | 21 | 14.4 | 16.8 |
| Kabalega (Buseruka) HPP | 62.3 | 34.5 | 41.2 | 37 | 46.7 | 72.5 |
| Muvumbe HPP | | | 16 | 28.1 | 28.8 | 35.2 |
| Siti 1 HPP | | | 11.4 | 19.7 | 20 | 24.5 |
| Rwimi HPP | | | 6.9 | 28.8 | 25.1 | 28.1 |
| Nyamwamba HPP | | | | 30.4 | 29.6 | 16.5 |
| Lubilia HPP | | | | 13.7 | 15.8 | 19.9 |
| Nkusi HPP | | | | 29.3 | 42.7 | 66.8 |
| Hydromax Nkusi (Waki) HPP | | | | 1.1 | 12.9 | 17.6 |
| Mahoma HPP | | | | 3.6 | 9.6 | 11.7 |
| Electro-Maxx | 61 | 61.5 | 144.3 | 88.6 | 34 | 3.6 |
| Jacobsen Uganda Power Plant | 12.3 | 4.7 | 86.8 | 110.3 | 68.8 | 53.6 |
| Kakira Sugar | 164.3 | 148.8 | 126.1 | 175.2 | 161.7 | 150.2 |
| Kinyara Sugar | 8.7 | 7.9 | 7.8 | 5.7 | 7.5 | 7.5 |
| SAIL Kaliro Power Plant | 1.1 | 20.8 | 15.9 | 25.6 | 27.6 | 30.5 |
| Access Solar PV Plant | | 3.7 | 19.9 | 16.3 | 15.8 | 15.9 |
| Tororo Solar PV Plant | | | 5.5 | 15.8 | 16 | 16 |
| Kabulasoke Solar Plant | | | | 0.3 | 32.1 | 31.6 |
| Bufulubi Solar PV | | | | | 14.2 | 17.2 |
| Sindila HPP | | | | | 9.6 | 14.7 |
| Ndugutu HPP | | | | | 4.8 | 19 |
| Siti 2 HPP | | | | | 2.2 | 6.29 |
| Ziba HPP | | | | | 15.9 | 33.72 |
| Kenya | 44.7 | 37 | 9.6 | 34.8 | 16.2 | 16.5 |
| Rwanda | 3.8 | 3.8 | 3.8 | 4.2 | 4.3 | 4.9 |

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Appendix 3: Distribution of Energy sold by UETCL for the Period over the Years in (GWh)

| Source | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|---------------|--------|--------|--------|--------|--------|---------|
| Umeme Limited | 3053.2 | 3180.8 | 3333.9 | 3608.1 | 3824.5 | 3,883.5 |
| KIL | 4.6 | 4.9 | 5.5 | 6.4 | 6.8 | 7.9 |
| BECS | 2.2 | 2.9 | 2.9 | 3.1 | 5.1 | 9.2 |
| PACMECS | 2.2 | 2.3 | 2.2 | 2.3 | 2.4 | 2.2 |
| KRECS | 2.1 | 2.6 | 3.8 | 4.2 | 4.4 | 5.5 |
| UEDCL | 8.5 | 11.2 | 46.0 | 68.1 | 81.7 | 94.0 |
| KPLC | 55.7 | 83.2 | 225.9 | 129.2 | 208.1 | 132.0 |
| TANESCO | 61.4 | 77.2 | 79.2 | 93.4 | 81.1 | 81.4 |
| RWANDA | 2.7 | 2.4 | 9.3 | 8.3 | 7.5 | 6.7 |
| DRC SNEL | 2.3 | 2.2 | 2.5 | 2.2 | 2.5 | 2.2 |
| Ferdsult | 26.8 | 30.4 | 4.9 | 0.0 | 0.0 | 0.0 |
| WENRECO | 0.0 | 0.0 | 0.0 | 0.0 | 3.8 | 3.6 |

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Appendix 4: Projects Under Construction

| No. | Project | Capacity (MW) | Technology | District | COD |
|-----|---|---------------|--------------|-----------------------|--------|
| 1 | Karuma HPP | 600 | Hydro | Nwoya & Kiryandogo | Jun-22 |
| 2 | Kakaka HPP | 4.6 | Hydro | Kasese | Jun-21 |
| 4 | Kikagati HPP | 14 | Hydro | Isingiro | Aug-21 |
| 5 | Nyamagasani 1 HPP | 15 | Hydro | Kasese | May-21 |
| 6 | Nyamagasani 2 HPP | 6 | Hydro | Kasese | Feb-21 |
| 7 | Achwa 1 HPP | 42 | Hydro | Pader | May-21 |
| 8 | Nyagak 3 HPP | 6.6 | Hydro | Nebbi | Jul-22 |
| 9 | Muyembe HPP | 6.9 | Hydro | Kapchorwa | May-22 |
| 10 | Nyamwamba 2 HPP | 7.8 | Hydro | Kasese | Nov-21 |
| 11 | SCOUL Bagasse Power Plant (Extension) | 25 | Cogeneration | Buikwe | Sep-21 |
| 12 | Kinyara Bagasse Power Plant | 40 | Cogeneration | Masindi | |
| 13 | Hoima Sugar Bagasse Power Plant | 12 | Cogeneration | Kikuube | Feb-21 |
| 14 | Mayuge Sugar Industries Ltd (Extension) | 23 | Cogeneration | Mayuge | May-22 |
| 15 | Rupa Wind Power Project | 20 | Wind | Moroto | Sep-23 |
| 16 | Kamuli Sugar Cogeneration Power Plant | 3 | Cogeneration | Kamuli | |
| 17 | Bunjako Off-Grid** | 0.12 | Solar-Hybrid | Bunjako Island, Mpigi | Sep-21 |
| 18 | Lolwe Island off-Grid | 0.55 | Solar-Hybrid | Namayingo | Jun-21 |
| | **License Exempted | | | | |

Appendix 5: Licensed but have not Yet Began Construction

| No | Project | Capacity (MW) | Technology | District |
|----|-----------------------|---------------|------------|------------|
| 1 | Senok Atari 1 HPP | 3.25 | Hydro | Kapchorwa |
| 2 | Kabeywa 1 HPP | 6.5 | Hydro | Bulambuli |
| 3 | Kabeywa 2 HPP | 2.0 | Hydro | Kapchorwa |
| 4 | Sironko HPP | 7 | Hydro | Sironko |
| 5 | Nyamabuye HPP | 7 | Hydro | Kisoro |
| 6 | Nyabuhuka-Mujunju HPP | 3.2 | Hydro | Bunyangabu |
| 7 | Simu HPP | 9.5 | Hydro | Bulambuli |
| 8 | Sisi HPP | 7 | Hydro | Bulambuli |
| 9 | Kigwabya HPP | 4.2 | Hydro | Kagadi |
| 10 | Hoimo HPP | 3.312 | Hydro | Hoima |

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| No | Project | Capacity (MW) | Technology | District |
|----|---------------------------------------|---------------|--------------|--------------------|
| 11 | Igassa HPP | 0.276 | Hydro | Bunyangabu |
| 12 | Kabasanja HPP | 0.402 | Hydro | Kabarole |
| 13 | Tokwe HPP | 0.331 | Hydro | Bundibugyo |
| 14 | Nyahuka HPP | 0.693 | Hydro | Bundibugyo |
| 15 | Nsongya HPP | 0.684 | Hydro | Bunyangabu |
| 16 | Katooke HPP | 0.311 | Hydro | Kasese |
| 17 | Nchwera HPP | 0.463 | Hydro | Mitooma |
| 18 | Warugo HPP | 0.463 | Hydro | Bushenyi |
| 19 | Xsabo Nkoge Solar | 20 | Solar | Mubende |
| 20 | Ulepi Solar project by Ituka Westnile | 10 | Solar | Madi-Okollo |
| 21 | Mukoki HPP | 3.4 | Hydro | Kabale |
| 22 | Albatross Thermal Plant | 50 | Thermal | Hoima |
| 23 | Bukurungo | 0.05 | Biomass | Kamwenge |
| 24 | Winch Lamwo LTD (25 offgrid sites) ** | 0.936 | Solar-Hybrid | Lamwo |
| 25 | WeLight (15 Off-Grid sites) ** | 0.449 | Solar-Hybrid | Rakai and isingiro |
| | Total | | | |
| | **License exempted | | | |

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Appendix 6: Projects that had applied for Licenses and still under Review as at the time of Reporting

| No | Project | Capacity (MW) | Technology | Location |
|----|-----------------------------------|---------------|--------------|-----------|
| 1 | Pramukh Steel Bagasse Power Plant | 8 | Cogeneration | Buikwe |
| 2 | Mitano HPP | 13.6 | Hydro | Rukungiri |
| 3 | Kisinga HPP | 2.5 | Hydro | Kasese |

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Appendix 7: Projects at Feasibility Study

| No | Project | Capacity (MW) | Technology | Location |
|----|---|---------------|------------|-----------------------|
| 1 | Ayago HPP on R. Nile | 840 | Hydro | Kiryandongo and Nwoya |
| 2 | Kiiba HPP on R. Nile | 400 | Hydro | Kiryandongo and Nwoya |
| 3 | Oriang HPP on R.Nile | 392 | Hydro | Kiryandongo and Nwoya |
| 4 | Muzizi HPP on R. Muzizi | 48 | Hydro | Kibaale |
| 5 | Unergy Biomass Power Project | 20 | Biomass | Masindi |
| 6 | Pece Biomass Power Project | 20 | Biomass | Gulu |
| 7 | Panyimur Geothermal Power Project | 10 | Geothermal | Packwach |
| 8 | Nsongi HPP on R. Nsongya | 7 | Hydro | Bunyangabu |
| 9 | Achwa-Aber Multipurpose HPP on R. Achwa | 135 | Hydro | Pader |
| 10 | Kiraboha HPP on R. Rwimi | 5 | Hydro | Kasese |
| 11 | Latoro HPP on R. Aswa | 4.2 | Hydro | Nwoya |
| 12 | Buwangani HPP on R. Manafwa | 7 | Hydro | Manafwa |
| 13 | Nyakinengo SHP on R. Nchwera | 5.2 | Hydro | Kanungu |
| 14 | Lower Achwa HPP on R. Achwa | 17.4 | Hydro | Lamwo and Amuru |
| 15 | Awere HPP on R. Achwa | 18 | Hydro | Pader |
| 16 | Okollo SHPP on R. Ora | 5 | Hydro | Arua |
| 17 | Rwembya SHPP on R. Rwembya | 0.4 | Hydro | Kasese |
| 18 | Lwakhakha HPP on R. Lwakhakha | 6.7 | Hydro | Namisindwa |
| 19 | Jinja Waste to Energy Power Project | 2.5 | Biomass | Jinja |
| 20 | Maziba HPP on R. Nyakizumba | 1.18 | Hydro | Kabale |
| 21 | Excess Associated Gas Thermal Power Project | 146 | Thermal | Albertine Region |
| 22 | Ngege HPP on Rivers Ngege and Emuchoni | 13.8 | Hydro | Kween |
| 23 | Nengo Bridge HPP on R. Mitano | 7.5 | Hydro | Kanungu |
| 24 | Ngoryomwo/Atari 2 HPP on R. Atari | 2 | Hydro | Kapchorwa and Kween |
| 25 | Kingfisher Gas to Power Project | 39.1 | Thermal | Albertine Region |
| 26 | Rubabo HPP on R. Kanyabaha | 1.8 | Hydro | Kabale |